

Platform Competition under Asymmetric Information*

— PRELIMINARY —

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Abstract

In the context of platform competition in a two-sided market, we study how uncertainty and asymmetric information concerning the success of a new technology affects the strategies of the platforms and the market outcome. We find that the incumbent dominates the market by setting the welfare-maximizing quantity when the difference in the degree of asymmetric information between buyers and sellers is significant. However, if this difference is below a certain threshold, then even the incumbent platform will distort its quantity downward. Since a monopoly incumbent would set the welfare-maximizing quantity, this result indicates that platform competition may lead in a market failure: Competition results in a lower quantity and lower welfare than a monopoly. We consider two applications of the model. First, the model provides a compelling argument why it is usually entrants, not incumbents, that bring major technological innovations to the market. Second, we consider multi-homing. We find that the incumbent dominates the market and earns higher profit under multi-homing than under single-homing. Multi-homing solves the market failure resulting from asymmetric information in that the incumbent can motivate the two sides to trade for the first-best quantity even if the difference in the degree of asymmetric information between the two sides is narrow.

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1 Introduction

When platforms adopt new technologies, the users often do not know how much utility they will obtain from a new technology until they join the platform. However, they can privately learn this utility afterward. A new generation of operating systems for smartphones, such as Apple's iOS and Google's Android, for example, creates uncertainty among agents on both sides of the market. Application developers may not know the costs of developing an application for this new generation. Likewise, users may not know their utility from using the new software. After developers and users join the platform, they privately learn their respective costs and using habits, and thus, uncertainty is replaced with asymmetric information. Similar examples abound. Gamers and third-part videogame developers may privately learn their utility and cost from using a new technology for a videogame console, such as Microsoft's Xbox, Sony's PlayStation, and Nintendo's Wii, but only after they adopt it. Book readers and publishers may privately learn their valuations from a new electronic book (e-books), such as Amazon's Kindle or Apple's iPad, only after they start using it.

This paper considers platform competition in a two-sided market when agents on both sides of the market face the informational problem. In this context we ask several questions. First, we ask how the informational problem affects profits, prices, and market efficiency. We find that asymmetric information may lead to a downward distortion of trade under competition, while under monopoly full efficiency is achieved. Second, previous literature has shown that platforms use a divide-and-conquer strategy by subsidizing one side of the market in order to attract it. This raises the question of how the informational problem affects the decision which side to subsidize. We show that it is optimal for a monopoly platform to subsidize the side with the smaller information problem. Under competition, the decision which side to subsidize is also affected by asymmetric information, though the relation is not as straightforward. Given the results for the competition between platforms, we study two applications: technology change and multi-homing. In the first application, we ask how the informational problem affects the decision to adopt a new technology. We show that a new technology and the resulting informational problem benefits the incumbent more than the entrant; but despite that, the entrant has a higher incentive than the incumbent to adopt a new technology. In the second application, we allow agents to multi-home (i.e., register to both competing platforms simultaneously). We find that the incumbent dominates the market and earns higher profit under multi-homing than under single-homing. Moreover, multi-homing solves market failure resulting from asymmetric information in that the incumbent can always induce the efficient level of trade.

We study competition between two platforms in a two-sided market that includes buyers and sellers. The platforms are undifferentiated except for the beliefs they are facing. One of the platforms is an incumbent that benefits from agents' favorable beliefs. Under favorable beliefs, agents expect all other agents to join the incumbent unless it is a dominant strategy for them not to join the platform. The favorable beliefs that the incumbent enjoys make it difficult for the second platform, the entrant, to gain market share. The two platforms implement a new technology, such as a new generation of e-books or operating systems. All players are uninformed about the buyers' valuation and sellers' costs from using the new technology. Buyers and sellers privately learn this information after joining a platform, but before they trade; they can only trade through a platform.

We assume that the two platforms compete by offering fixed access fees and menus of quantities and transaction fees as a function of buyers' valuation parameter and sellers' costs. Buyers and sellers then choose which platform to join and pay the relevant access fees. Once they join the platform, they privately observe their valuation and cost, and choose a line from the menu. Given their choices, they trade for the specified quantity.

Before studying competition, we first consider a monopoly benchmark. We find that a monopolist who benefits from favorable beliefs sets a contract which motivates the sellers and buyers to trade the quantity that maximizes total social welfare (i.e., maximizes the gains from trade). A monopolist that suffers from unfavorable beliefs, however, sets a contract that distorts the quantity below the welfare-maximizing level. Moreover, the monopolist facing unfavorable beliefs charges zero access fees from the side with the lowest informational problem. Intuitively, both monopoly platforms need to pay ex-post information rents to the buyers and sellers for motivating them to reveal their private information after they joined the platform. A monopolist that benefits from favorable beliefs can ex-ante capture these expected information rents through access fees. In contrast, a monopolist that faces unfavorable beliefs needs to subsidize one side of the market in order to attract it and therefore cannot extract the expected information rents from both sides. Thus, such a monopolist has an incentive to distort the quantity downward in order to reduce the information rents.

We then consider competition between the incumbent and the entrant, facing favorable and unfavorable beliefs respectively. Under competition, we find that the incumbent dominates the market by setting the welfare-maximizing quantity — i.e., the same as under monopoly — only if the difference in the degree of asymmetric information between buyers and sellers is significant. However, if this difference is below a certain threshold, then even the incumbent platform will distort its quantity downward. Since a monopoly benefiting

from favorable beliefs always sets the welfare-maximizing quantity, this result indicates that platform competition might result in a market failure: Competition results in a lower quantity and lower welfare than monopoly. In this case, competition also leads the two platforms to subsidize opposite sides in their divide-and-conquer strategies.

We present two applications of the model. First, we provide a compelling argument why it is usually entrants, not the incumbents, that bring major technological innovations to the market. Even though such a phenomenon is often observed (e.g. in video game console industry), it is puzzling in the context of existing literature. The incumbent, enjoying the installed base and favorable beliefs has higher returns from adopting a new technology. In practice, however, incumbents often lag behind, even if they are aware of the entrant threat. To explain this phenomenon, we extend the basic model to the case where the two platforms can choose between two technologies: an incremental one and a risky but highly innovative one. Since the incumbent wins the market if both platforms choose the same technologies, we find that indeed the entrant will have a stronger incentive to take the risk of choosing the innovative technologies.

As another application of our model, we examine how market outcome is affected by the sellers' ability to multi-home (i.e., join both platforms). A developer of a smartphone's application, for example, might choose to develop an application for more than one operating system. Likewise, a videogame developer might choose to develop a videogame for more than one videogame console. We find that the incumbent dominates the market and earns a higher profit under multi-homing than under single-homing. Multi-homing solves the market failure resulting from asymmetric information in that the incumbent can motivate the two sides to trade for the welfare-maximizing quantity even if the difference in the degree of asymmetric information between the two sides is small. However, the entrant will, if it can, prevent the seller from multi-homing by imposing exclusive dealing or by making the technologies of the two platforms incompatible. This will lead to the single-homing equilibrium and the resulting market failure, where the quantity traded is below the welfare-maximizing level.

1.1 Related Literature

The economic literature on competing platforms extends the work of Katz and Shapiro (1985) on competition with network effects, where the size of the network creates additional value to the customers (e.g. telephone network). Caillaud and Jullien (2001) analyze a market with price competition between two platforms. The platforms are undifferentiated, except for the fact that one of the platforms (the incumbent) benefits from favorable beliefs,

while the other platform (the entrant) faces unfavorable beliefs. Under favorable beliefs, agents expect all other agents to join the incumbent, unless it is a dominant strategy for them not to join the platform. Caillaud and Jullien show that both platforms will use a *divide-and-conquer* strategy, where they charge a negative access price from one of the sides of the market and positive from the other side. Moreover, their paper finds that if platforms cannot use transaction fees, then the incumbent makes positive profit even without product differentiation, while with transaction fees, both platforms make zero profit. Caillaud and Jullien extend their results in their (2003) paper. In the (2003) paper, platforms have an imperfect matching technology which identifies correctly and matches agents successfully with probability $\lambda \in [0, 1]$. In this modified environment and under single-homing, the only equilibria are dominant firm equilibria. However, because of the imperfect matching technology, there are also efficient multi-homing equilibria. Jullien (2008) considers platform competition in the context of multi-sided markets with vertically differentiated platforms and sequential game, and analyzes the resulting pricing strategies. Our model follows this line of literature by considering two competing platforms where agents' beliefs are favorable toward one of the platforms and unfavorable toward the other. However, our model introduces asymmetric information which has not been considered in this context. Introduction of asymmetric information allows us to study how informational problem affects platform competition.

Ellison, Möbius and Fudenberg (2004) analyze competing uniform-price auctions, where the two sides of the market are buyers and sellers. The model in Ellison, Möbius and Fudenberg (2004) shares the same information structure as in our model in that buyers and sellers are uninformed about their valuations before joining the platform, and privately learn their valuations after joining. However, Ellison, Möbius and Fudenberg (2004) consider a very restrictive price competition between platforms (see their Section 7), where a platform can only charge an access price that must be the same in both sides of the market. Therefore, their paper does not allow for divide-and-conquer strategies.

An optimal strategy of a platform often involves subsidizing one side of the market. The question which side of the market should be subsidized — which we address in our paper — has been also present in the literature. Armstrong (2006) considers differentiated competing matchmakers with a positive network externality. He shows that matchmakers compete more aggressively on the side that generates larger benefits to the other side (i.e. the one that has lower value from matching). This competition results in lower prices for the agents on the lower-valuation side. Hagiu (2006) considers a model of competing platforms when

agents are sellers and buyers. Moreover, the platforms first compete on one of the sides, and only then move to compete on the other side. He finds that platforms' ability to commit to their second stage prices makes it less likely to have exclusive equilibria. However, the two papers (Armstrong (2006) and Hagiu (2006)) do not consider the information problem that we investigate.

Our model is also related to antitrust issues in two-sided markets. Amelio and Julien (2007) consider the case where platforms are forbidden to charge negative access price. In such a case, platforms will use tying in order to increase the demand on one side of the market, which in turn increases the demand on the other side. Choi (2007) shows that tying induces consumers to multi-home (i.e. register with more than one matchmaker). Casadesus-Masanell and Ruiz-Aliseda (2009) consider competing platforms that can choose whether to offer compatible systems, and find that incompatibility results in an equilibrium with a dominant platform that earns higher profits than under compatibility. These papers, however, do not allow for asymmetric information in the context of platform competition.

2 Model and a Monopoly Platform Benchmark

Consider two sides of a market: seller side (S) and buyer side (B).¹ The seller wishes to sell a good to the buyer. For example, the buyer can represent a user of a new operating system while the seller can represent a developer of an application for this new system; or, the buyer can represent a reader that buys a new ebook while the seller can represent a publisher that considers selling electronic copies of new releases. The two players may also represent a game developer for a new videogame console and a gamer.

The utilities of the seller and the buyer from trading are $t - C(q, c)$ and $V(q, \theta) - t$, respectively, where $C(q, c)$ is the seller's production cost, $V(q, \theta)$ is the value of the product to the buyer, and t is the monetary transfer from the buyer to the seller. The seller's production cost depends on parameters q and c , while the buyer's value depends on the parameters q and θ . The parameter q describes the good exchanged between the buyer and the seller, where we assume that $V_q > 0$ and $C_q > 0$. Specifically, the parameter q can measure the quantity that the seller produces.² For $q = 0$, $C(0, c) = V(0, \theta) = 0$, so that no trade occurs. The parameters θ and c affect the buyer's willingness to pay and the seller's

¹Alternatively, we can assume that there is some other number of buyers and sellers, but agents on the same side of the market are homogeneous.

²Alternatively, q may measure quality, in which case the seller sells one indivisible good to the buyer.

production cost respectively, where $V_\theta > 0$, $C_c > 0$, $V_{q\theta} > 0$ and $C_{qc} > 0$ (subscripts denote partial derivatives). One should think of θ as the buyer's taste parameter that positively affects the buyer's marginal valuation of the product, and c as a technology parameter that affects the seller's marginal cost: higher c increases the marginal cost.

Let $q^*(\theta, c)$ denote the quantity that maximizes the gains from trade for given θ and c , i.e.,

$$q^*(\theta, c) = \arg \max_q \{V(q, \theta) - C(q, c)\}.$$

Hence, $q^*(\theta, c)$ solves

$$V_q(q^*(\theta, c), \theta) = C_q(q^*(\theta, c), c). \quad (1)$$

Suppose that $V_{qq} \leq 0$ and $C_{qq} \geq 0$ where at least one of these inequalities is strong and $V_q(0, \theta) > C_q(0, c)$, while $V_q(q, \theta) < C_q(q, c)$ for $q \rightarrow \infty$. Therefore, $q^*(\theta, c)$ is uniquely defined by (1), and $q^*(\theta, c)$ is increasing with θ and decreasing with c . Let $W^*(\theta, c)$ denote the maximal welfare achievable for given θ and c , i.e., $W^*(\theta, c) = V(q^*(\theta, c), \theta) - C(q^*(\theta, c), c)$.

Consider a monopoly benchmark case, in which there is exactly one platform in the market. The seller and the buyer cannot trade unless they join the platform. For example, both game developers and gamers need a game console in order to benefit from trading. Application developers and users can connect only if they use the same operating system. Readers and publishers cannot benefit from trading in electronic books without an ebook reader. In this section we assume that there is a monopolistic platform that can connect the two sides of the market. In the next section we consider the case of two competing platforms.

Throughout the paper, we assume that q is observable by all players and is contractible. Amazon, for example, can easily observe the quantity sold on its website, and can charge transaction fees from buyers, sellers, or both according to this quantity. Likewise, a console manufacturer can make quality specifications for its video games and make a payment contingent on this quality. However, we realize that this assumption does not hold in many two sided markets.³

In Section 2.1 we analyze benchmark case where the parameters θ and c are common knowledge. Then, in Section 2.2, we assume that the parameters θ and c are the buyer's and seller's ex-post private information, respectively. That is, before the buyer and the seller join the platform, all players are still uninformed about θ and c , and share a commonly known prior that θ is distributed between $[\theta_0, \theta_1]$ according to a distribution function $k(\theta)$ and a cumulative distribution $K(\theta)$, and c is distributed between $[c_0, c_1]$ according to a distribution function $g(c)$ and a cumulative distribution $G(c)$. We make the standard assumptions that

³The analysis for markets with unobservable q deserves a separate paper.

$(1 - K(\theta))/k(\theta)$ is decreasing in θ and $G(c)/g(c)$ is increasing in c . Then, after joining the platform but before trading, the buyer and the seller each observes their private information and chooses whether to trade or not. Moreover, we assume throughout that all players are risk neutral.

More precisely, the timing of the game is the following. First, the platform offers a contract to the buyer and the seller. We will explain the features of this contract below. The buyer and the seller observe the offer and simultaneously decide whether to buy access to the platform or not. At this point, they need to pay the access fees if they decide to join. After joining, each agent observes the realization of his own private information, and decides whether to trade or not. If both sides joined and decided to trade, the trade and transfers occur.

Notice that this model corresponds to a principal-agent problem under asymmetric information, where the platform is the principal and the buyer and seller are the agents. The features of the specific problem described here are closely related to Fudenberg and Tirole (1991), with the exception that here the principal is a platform that aims to “connect” the agents. Asymmetric information is a typical feature of principal-agent problems. However, because the principal is a platform, it introduces a novel element: coordination problem between the two sides that allows the platform to use a divide-and-conquer strategy.

The most general incentive contract that a platform can offer is a menu:

$$Cont = \{F_S, F_B, t_S(\theta, c), t_B(\theta, c), q(\theta, c)\},$$

where F_S and F_B are access fees that the buyer and the seller pay the platform for joining the platform before knowing their private information. These fees can be zero or even negative (as is the case under platform competition). Moreover, $t_S(\theta, c)$, $t_B(\theta, c)$ and $q(\theta, c)$ are all menus given (θ, c) , such that after joining the platform and observing their private information, the buyer and the seller simultaneously report θ and c (respectively) to the platform, and then given these reports, the seller produces $q(\theta, c)$ and delivers it to the buyer. For simplicity, it is more convenient to think of the case where the buyer and the seller pay $t_S(\theta, c)$ and $t_B(\theta, c)$ directly to the platform instead of to each other. Naturally, we allow $t_S(\theta, c)$ and $t_B(\theta, c)$ to be negative, so it would be possible to write an equivalent mechanism where one agent pays the platform and the platform pays the other agent, or where one agent pays directly to the other agent and the platform charges some royalty out of this transaction. Also, suppose that the buyer and the seller can always refuse to trade after observing their private information, in which case they do not need to pay $t_S(\theta, c)$ and $t_B(\theta, c)$. However,

F_S and F_B cannot be refunded.⁴

Finally, we follow previous literature on two-sided markets (Caillaud and Jullien (2001), Caillaud and Jullien (2003) and Jullien (2008), in particular) by distinguishing between a platform about which the agents have “favorable” or “optimistic” beliefs, which we call P_o , and a platform about which they have “unfavorable” or “pessimistic” beliefs, P_p . *Favorable* beliefs mean that side $i = \{B, S\}$ expects side $j = \{B, S\}$, $j \neq i$, to join platform P_o if side j gains non-negative payoffs from joining given that side i joins. In other words, given the contract, if there is an equilibrium in which both sides join P_o , they will do so. In contrast, under *unfavorable* beliefs side $i = \{B, S\}$ does not expect side $j = \{B, S\}$, $j \neq i$, to join platform P_p if side j gains negative payoffs from joining given that side i did not join. In other words, given the contract, if there is an equilibrium in which neither side joins P_p , they will play this equilibrium, even if there is another equilibrium in which both sides join the platform.

The distinction between favorable and unfavorable beliefs may capture a difference in agents’ ability to coordinate on joining an old or a new platform. If a certain platform is a well known, established incumbent that had a significant market share in the past, then agents from one side of the market may believe that agents from the other side are most likely to continue using this platform and will decide to join the incumbent based on this belief. A new entrant, however, may find it more difficult to convince agents that agents from the opposite side will also join.

2.1 Full Information

To illustrate the role that information plays in our model, consider first a full information benchmark.

The objective of a platform is to maximize its profit. We assume that the platform does not bear any marginal cost. Therefore, the platform sets the contract to maximize

$$\Pi = F_B + F_S + t_B(\theta, c) + t_S(\theta, c).$$

Suppose that θ and c are common knowledge from the beginning of the game, that is, before the buyer and the seller join P . Then, both P_o and P_p can implement the welfare-

⁴We acknowledge that allowing the platform to control all aspects of the trade is a strong assumption. However, such contract structure allows to achieve the most efficient allocation. Despite this, the asymmetric information induces inefficiency, which we show further in the paper. Thus, we expect that those inefficiencies will be exacerbated by alternative contract structures. In a companion paper, we investigate alternative contract structures.

maximizing outcome, $q^*(\theta, c)$, and earn $W^*(\theta, c)$ — i.e., the whole social surplus — by offering the contract $Cont = \{F_S, F_B, t_S(\theta, c), t_B(\theta, c), q(\theta, c)\} = \{0, 0, -C(q^*(\theta, c), c), V(q^*(\theta, c), \theta), q^*(\theta, c)\}$. In the case of P_p , both sides do not need to pay access fees, and as they can always refuse to participate in the trading stage, they cannot lose from joining P_p . Thus, both sides join the platform if the platform is P_p ,⁵ and clearly they join the platform if it is P_o as well.

Notice that the same argument holds if there is uncertainty but not asymmetric information such that all players are uninformed about θ and c when they sign the contract, and they are all informed after the buyer and the seller join but before they trade. To conclude, under full information or uncertainty (without ex-post asymmetric information) there is no difference between P_o and P_p .

2.2 Monopolistic Platform under Ex-post Asymmetric Information

Contrary to the full information benchmark, for the remainder of the paper we suppose that in the contracting stage no player knows θ and c , and that the buyer and the seller privately observe θ and c , respectively, after joining the platform but before they decide whether to trade or not. We consider a truthfully revealing mechanism in which the buyer and the seller pays F_S and F_B for joining the platform, and then they are induced by the offered menu to truthfully report θ and c , respectively, and trade the quantity $q(\theta, c)$ for the payments $t_S(\theta, c)$ and $t_B(\theta, c)$ to the platform.

Consider first the optimal contract for P_o . Given that the buyer and the seller joined P_o , P_o needs to specify a menu that induces both sides to trade and to truthfully report their private information. As the buyer and the seller have ex-post private information, P_o will have to leave the buyer and the seller with ex-post utility (gross of the access fees), i.e., information rents, to motivate them to truthfully reveal their private information. Standard calculations⁶ show that each side gains ex-post expected information rents of

$$U_B(q, \theta) = \mathbb{E}_c \int_{\theta_0}^{\theta} V_{\theta}(q(\bar{\theta}, c), \bar{\theta}) dk(\bar{\theta}), \quad U_S(q, c) = \mathbb{E}_{\theta} \int_c^{c_1} C_c(q(\theta, \bar{c}), \bar{c}) dg(\bar{c}). \quad (2)$$

(We use \mathbb{E}_X to denote the expectation with respect to variable X). Consequently, to ensure that the buyer and the seller agree to trade after they joined the platform and learned their

⁵We assume that if an agent is indifferent between joining or not, he joins the platform. If the indifference is resolved otherwise, P_p needs to set one of the access fees to $-\varepsilon$, with ε positive but arbitrarily close to 0. Then, in the limit P_p and P_o offer the same contract, which results in the same outcome.

⁶See Fudenberg and Tirole (1991).

private information we need:

$$\mathbb{E}_c t_B(\theta, c) = \mathbb{E}_c [V(q(\theta, c), \theta)] - U_B(q, \theta), \quad \mathbb{E}_\theta t_S(\theta, c) = -\mathbb{E}_\theta [C(q(\theta, c), c)] - U_c(q, c). \quad (3)$$

Conditions (2) and (3) along with the property that $q(\theta, c)$ is nondecreasing in θ and nonincreasing with c ensure that once the buyer and the seller joined P_o and privately observed θ and c , they will truthfully report it to P_o . To make sure that both sides agree to participate ex-ante, that is, before they learn their private information, the maximum access fees that P_o can charge are:

$$F_B = \mathbb{E}_\theta U_B(q, \theta), \quad F_S = \mathbb{E}_c U_S(q, c). \quad (4)$$

The platform has two sources of revenue: access fees and transaction fees. We assume that the platform does not incur any marginal costs of serving the agents. Therefore, P_o 's objective is to set $q(\theta, c)$ to maximize

$$\Pi = F_B + F_S + \mathbb{E}_{\theta c} [t_B(\theta, c) + t_S(\theta, c)], \quad (5)$$

subject to the constraints (2), (3) and (4). After substituting (2), (3) and (4) into (5) and rearranging, we see that P_o 's problem is to set $q(\theta, c)$ to maximize $\mathbb{E}_{\theta c} [V(q(\theta, c), \theta) - C(q(\theta, c), c)]$. Hence, P_o will set $q^*(\theta, c)$, and will be able to earn $W^* = \mathbb{E}_{\theta c} W^*(\theta, c)$.

To conclude, with optimistic beliefs the platform behaves like the standard mechanism designer. Despite the need to attract agents on two sides, the platform behaves exactly like a standard firm that offers a product of initially unknown features. Intuitively, P_o has to leave ex-post information rents to the two sides, but P_o can charge upfront access fees from the two sides that are equal to their expected ex-post information rents. Therefore, P_o has no incentive to distort the specified quantity in order to reduce the agents' information rents; contrary to the platform facing pessimistic beliefs, which we analyze next.

Lemma 1 *Consider a monopolistic platform, P_o , facing favorable (optimistic) expectations. In the equilibrium, the platform sets the Pareto-efficient quantity, $q(\theta, c) = q^*(\theta, c)$ and earns W^* .*

Next, consider P_p , a platform facing unfavorable (pessimistic) beliefs of agents. The difference in beliefs results in different equilibrium contract, and different outcome. In order to satisfy ex-post incentive compatibility and individual rationality constraints, the constraints (2) and (3) remain the same. The main difference is in F_B and F_S . While a P_o can charge positive F_B and F_S from both sides, P_p cannot. Given positive F_B and F_S , each

side loses if it pays access fees and the other side does not join. Therefore, under pessimistic beliefs with respect to P_p , both sides will prefer not to join P_p . Notice that this is indeed rational for the two sides to do so given their expectations: given that each side believe that the other side do not join, both sides gains higher utility from not joining.

As a result, P_p needs to use a divide-and-conquer strategy, where it charges zero access fees (or minimally negative) from one of the sides in order to attract it, and then charges positive access fee from the other side. Platform P_p therefore has two options. The first option is to attract the buyer by charging:

$$F_B = 0, \quad F_S = \mathbb{E}_c U_S(q, c). \quad (6)$$

But now, after substituting (2), (3) and (6) into (5), P_p 's objective becomes to set $q(\theta, c)$ as to maximize

$$\mathbb{E}_{\theta c} [V(q(\theta, c), \theta) - C(q(\theta, c), c)] - \mathbb{E}_\theta U_B(q, \theta). \quad (7)$$

Straightforward calculations show that the first order condition for the optimal quantity is now:

$$V_q(q(\theta, c), \theta) = C_q(q(\theta, c), c) + \frac{1 - K(\theta)}{k(\theta)} V_{\theta q}(q(\theta, c), \theta). \quad (8)$$

Let $\tilde{q}_B(\theta, c)$ denote the solution to (8). It follows that $\tilde{q}_B(\theta, c) < q^*(\theta, c)$ unless $\theta = \theta_1$. Intuitively, with pessimistic beliefs, when P_p attracts the buyer it cannot capture the buyer's information rents. Consequently, P_p will distort its quantity downwards to reduce the buyer's information rents. To simplify the analysis we focus on the case where $(1 - K(\theta))/k(\theta)$ is sufficiently small such that $\tilde{q}_B(\theta, c) > 0$ for all θ and c . Moreover notice that since by assumption $(1 - K(\theta))/k(\theta)$ is decreasing with θ , $\tilde{q}_B(\theta, c)$ is increasing with θ which ensures the incentive compatibility constraints. We therefore have that P_p earns from this first option: $\mathbb{E}_{\theta c} [V(\tilde{q}_B(\theta, c), \theta) - C(\tilde{q}_B(\theta, c), c)] - \mathbb{E}_\theta U_B(\tilde{q}_B(\theta, c), \theta)$.

The second option for P_p is to attract the seller. Using the same logic as before, now P_p 's profit function is

$$\mathbb{E}_{\theta c} [V(q(\theta, c), \theta) - C(q(\theta, c), c)] - \mathbb{E}_c U_S(q, c). \quad (9)$$

From the first order condition, we obtain

$$V_q(q(\theta, c), \theta) = C_q(q(\theta, c), c) + \frac{G(c)}{g(c)} C_{cq}(q(\theta, c), c). \quad (10)$$

Let $\tilde{q}_S(\theta, c)$ denote the solution to (10). It follows that $\tilde{q}_S(\theta, c) < q^*(\theta, c)$ unless $c = c_0$. Now P_p cannot capture S 's information rents so once again it will distort its quantity downward to reduce the seller's information rents. Again we focus on the case where $G(c)/g(c)$ is

sufficiently small such that $\tilde{q}_S(\theta, c) > 0$ for all θ and c . Moreover notice that since by assumption $G(c)/g(c)$ is increasing with c , $\tilde{q}_S(\theta, c)$ is decreasing with c which ensures the incentive compatibility constraints. We therefore have that P_p earns from this second option: $\mathbb{E}_{\theta c}[V(\tilde{q}_S(\theta, c), \theta) - C(\tilde{q}_S(\theta, c), c)] - \mathbb{E}_c U_S(\tilde{q}_S(\theta, c), c)$.

Next we turn to compare between P_p 's two options. Let

$$\begin{aligned} \Delta \equiv & \mathbb{E}_{\theta c}[V(\tilde{q}_B(\theta, c), \theta) - C(\tilde{q}_B(\theta, c), c) - U_B(\tilde{q}_B(\theta, c), \theta)] - \\ & - \mathbb{E}_{\theta c}[V(\tilde{q}_S(\theta, c), \theta) - C(\tilde{q}_S(\theta, c), c) - U_S(\tilde{q}_S(\theta, c), c)]. \end{aligned}$$

The parameter Δ measures the difference in the degree of ex-post asymmetric information between the buyer and the seller. If $\Delta > 0$, then the information problem is stronger on the seller side, in that $\mathbb{E}_{\theta c}[U_S(q, \theta)] > \mathbb{E}_{\theta c}[U_B(q, c)]$ for all q . Conversely, when $\Delta < 0$, the information problem is more prominent on the buyer's side. As it turns out, Δ plays a crucial role in our analysis as it is convenient to characterize the equilibrium outcome of the competitive case given Δ .⁷ To illustrate the intuition behind Δ , consider the following example:

Example 1 (uniform distributions of types) *Suppose that the buyer has linear demand and the seller has linear costs such that: $V(q, \theta) = \theta q - \frac{q^2}{2}$, $C(q, c) = cq$. Also, suppose that θ and c are distributed uniformly along the intervals $[\mu_\theta - \sigma_\theta, \mu_\theta + \sigma_\theta]$ and $[\mu_c - \sigma_c, \mu_c + \sigma_c]$. The parameters μ_θ and μ_c are the mean values of θ and c . The parameters σ_θ and σ_c measure the degree to which P_p is uninformed about θ and c . To ensure that the market is fully covered, suppose that $\mu_\theta - \mu_c > \max\{3\sigma_\theta + \sigma_c, \sigma_\theta + 3\sigma_c\}$. Then:*

$$\begin{aligned} \sigma_c > \sigma_\theta & \implies \Delta > 0, \\ \sigma_c < \sigma_\theta & \implies \Delta < 0, \\ \sigma_c = \sigma_\theta & \implies \Delta = 0. \end{aligned}$$

Given Δ , the solution for the monopoly case becomes evident: if $\Delta > 0$ ($\Delta < 0$), platform P_p prefers to attract the buyer (seller) by charging him zero — or minimally negative — access fee. Following Proposition 1 is a direct consequence of the discussion above.

Proposition 1 *Under asymmetric information, a monopolistic platform that faces pessimistic beliefs, P_p , distorts the quantity downwards in comparison with a monopolistic platform that faces optimistic beliefs (who sets the welfare-maximizing, q^*). Moreover,*

⁷Even though the sign of the gap $\mathbb{E}_{\theta c}[U_S(q, \theta)] - \mathbb{E}_{\theta c}[U_B(q, c)]$ determines the sign of Δ , it is more convenient to characterize the solution in terms of Δ instead of $\mathbb{E}_{\theta c}[U_S(q, \theta)] - \mathbb{E}_{\theta c}[U_B(q, c)]$.

1. If $\Delta > 0$, then it is optimal for platform P_p to subsidize the buyer ($F_B = 0$) and to set $q = \tilde{q}_B(\theta, c) < q^*(\theta, c)$.
2. If $\Delta < 0$, then it is optimal for platform P_p to subsidize the seller ($F_S = 0$) and to set $q = \tilde{q}_S(\theta, c) < q^*(\theta, c)$.
3. It is optimal for platform P_p to set $q = q^*(\theta, c)$ only if $(1 - K(\theta))/k(\theta) = G(c)/g(c) = 0$ for all θ and c . In such a case, it earns W^* .

Proposition 1 offers a new explanation for the use of a divide-and-conquer strategy and in particular, for the question of which side to subsidize. As Proposition 1 reveals, divide-and-conquer emerge in the context of this model as a direct consequence of asymmetric information: P_p implements the trade maximizing q^* only if $(1 - K(\theta))/k(\theta) = G(c)/g(c) = 0$ for all θ and c . Moreover, Proposition 1 provides the prediction that P_p will choose to attract the side with the lowest informational problem, in the sense that this side is not expected to learn much about its value from trade after joining the platform. If $\Delta > 0$, asymmetric information is stronger on the seller side. Consequently, P_p has to leave higher ex-post information rents for the seller. Since under divide-and-conquer P_p loses the expected information rents of the side that P_p subsidizes, it will choose to lose the information rents of the buyer. The opposite case holds if asymmetric information is stronger on the buyer side. Notice that the key force here is ex-post asymmetric information and not ex-ante uncertainty. Recall that Section 2.1 showed that under uncertainty without ex-post asymmetric information there is no difference between the two types of platforms.

In the context of Example 1, Proposition 1 indicates that if $\sigma_c > \sigma_\theta$, then the spread of the potential realizations of c is wider than θ , implying that the informational problem is more significant from the seller side. Consequently, $\Delta > 0$ and the platform attracts the buyer and sets $\tilde{q}_B(\theta, c)$. The opposite case holds when $\sigma_c < \sigma_\theta$. Moreover, if $\sigma_c = \sigma_\theta = 0$ then the informational problem vanishes and the platform implements the welfare-maximizing quantity.

3 Competition between Platforms

In this section we consider platform competition. In contrast to the monopoly benchmark in Section 2, we find that under competition also the platform benefiting from favorable beliefs sometimes distorts its quantity downwards as a result of asymmetric information.

Suppose that there are two platforms competing in the market. The platforms are undifferentiated, except for the beliefs each is facing. We call one of the platforms *incumbent* (I), and the other — *entrant* (E). The incumbent benefits from favorable beliefs, in the same way as P_o , while the entrant faces unfavorable beliefs, in the same way as P_p . The two platforms use the same technology (we consider the case of different technologies and the adoption of new technologies in Section 4).

Each platform sets contract $Cont^P = \{F_B^P, F_S^P, t_B^P(\theta, c), t_S^P(\theta, c), q^P(\theta, c)\}$, for $P = I, E$ with the objective to maximize its profit,

$$\Pi^P(Cont^P) = F_B^P + F_S^P + \mathbb{E}_{\theta c}[t_B^P(\theta, c) + t_S^P(\theta, c)].$$

Because of the favorable beliefs, the incumbent attracts both sides of the market when an equilibrium exists in which both sides join the incumbent. Conversely, the entrant attracts both sides only when there is no other equilibrium than the equilibrium when both sides join the entrant.

We focus on a sequential game where the incumbent announces its contract slightly before the entrant (but users decide which platform to join after observing both contracts).⁸ To solve for the subgame perfect equilibrium, we start by characterizing the entrant’s best response. Given the incumbent’s strategy, $Cont^I = \{F_B^I, F_S^I, t_B^I(\theta, c), t_S^I(\theta, c), q^I(\theta, c)\}$, the entrant has two options to win the market: one is to attract the buyer side, and the other to attract the seller side. We analyze both in turn. For tractability, for now on we refer to any $q(\theta, c)$ as just q , whenever possible.

To attract the buyer under unfavorable beliefs, the entrant needs to charge

$$-F_B^E \gtrsim \mathbb{E}_{\theta c} U_B(q^I) - F_B^I, \quad (11)$$

where $\mathbb{E}_{\theta c} U_B(q^I)$ is the expected information rent that the buyer obtains from the incumbent if both sides join the incumbent under $Cont^I$, and symbol \gtrsim stands for “slightly greater but almost equal”. Condition (11) ensures that even when the buyer believes that the seller joins the incumbent, the buyer prefers to join the entrant. Therefore, when condition (11) is satisfied, there is no equilibrium in which both sides join the incumbent. Given that the

⁸We analyze a simultaneous game between the two platforms in Appendix B. There we show that, for some parameter values there is no pure-strategy Nash equilibrium in the simultaneous game. Where a pure-strategy Nash equilibrium exists for the simultaneous game, it has similar qualitative features as subgame perfect equilibrium in the sequential game considered here. To generate clean and tractable results we therefore focus on the sequential game.

buyer joins the entrant independently of the seller, the seller finds it attractive to join the entrant when

$$-F_S^E + \mathbb{E}_{\theta c} U_S(q^E) \gtrsim -\min\{F_S^I, 0\}. \quad (12)$$

Therefore, the entrant's best response is to set access fees: $F_B^E \lesssim F_B^I - \mathbb{E}_{\theta c} U_B(q^I, \theta)$ and $F_S^E \lesssim \mathbb{E}_{\theta c} U_S(q^E, c) + \min\{F_S^I, 0\}$. Then, the entrant's profit when attracting the buyer side is

$$\begin{aligned} \Pi^E(\text{attracting } B|q^E, Cont^I) &= \mathbb{E}_{\theta c}(t_B^E + t_S^E) + F_B^E + F_S^E \lesssim \\ &\lesssim \mathbb{E}_{\theta c} [V(q^E, \theta) - C(q^E, c) - U_B(q^E, \theta)] + F_B^I - \mathbb{E}_{\theta c} U_B(q^I, \theta) + \min\{F_S^I, 0\}. \end{aligned}$$

Given the strategy of the incumbent, this profit is a function of q^E , which the entrant chooses. Notice that q^E that maximizes $\Pi^E(\text{attracting } B|q^E)$ is the same as q that maximizes (7). Therefore, if the entrant aims at attracting the buyer, it sets $q^E = \tilde{q}_B$, and earns profit

$$\Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) = \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] - \mathbb{E}_{\theta c} U_B(q^I, \theta) + F_B^I + \min\{F_S^I, 0\}.$$

It is possible, however, that the entrant prefers to attract the seller side. Applying the same logic as before (but replacing the buyer with the seller) the incumbent earns:

$$\Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I) = \mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c} U_S(q^I, c) + F_S^I + \min\{F_B^I, 0\}.$$

Knowing the subsequent strategies of the entrant, the incumbent sets its contract to maximize the expected profit. Given optimal t_B^I and t_S^I , the incumbent sets F_B^I, F_S^I , and $q^I(\theta, c)$ in $Cont^I$ to maximize

$$\begin{aligned} \Pi^I(q^I) &= \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, c) - U_S(q^I, c)] + F_B^I + F_S^I \\ &\hspace{20em} \text{s.t.} \end{aligned}$$

$$\mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] - \mathbb{E}_{\theta c} U_B(q^I, \theta) + F_B^I + \min\{F_S^I, 0\} \leq 0, \quad (13)$$

$$\mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c} U_S(q^I, c) + F_S^I + \min\{F_B^I, 0\} \leq 0, \quad (14)$$

$$\mathbb{E}_{\theta c} U_B(q^I, \theta) - F_B^I \geq 0, \quad (15)$$

$$\mathbb{E}_{\theta c} U_S(q^I, c) - F_S^I \geq 0. \quad (16)$$

The first two constraints assure that the entrant cannot profitably from winning the market, in that $\Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) \leq 0$ and $\Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I) \leq 0$ respectively. The third and fourth constraints assure that the two sides indeed agree to join the incumbent over the option of staying out of the market.

Recall that in the monopoly case, the optimal strategy of a platform with pessimistic beliefs, P_p , is to attract the side with the lowest informational problem and therefore P_p

sets $q = \tilde{q}_B$ if $\Delta \geq 0$, and $q = \tilde{q}_S$ if $\Delta \leq 0$. Moreover, a monopolistic platform with optimistic beliefs, P_o , always sets $q = q^*$ regardless of Δ . This raises the question of how Δ affects the platforms' strategies when they compete. We answer this question in the following proposition:

Proposition 2 *Suppose that $\Delta \geq 0$. In equilibrium, the incumbent always dominates the market and attracts the buyer (by providing him with a positive expected utility), while extracting all the seller's expected information rents through F_S^I . Moreover,*

- (i) *If $\Delta > \mathbb{E}_{\theta_c}[U_B(q^*, \theta)]$, then the entrant also attracts the buyer and sets $q^E = \tilde{q}_B$. The incumbent sets the welfare-maximizing quantity, $q^I = q^*$, and earns*

$$\Pi^I = \mathbb{E}_{\theta_c}[V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] .$$

- (ii) *If $0 \leq \Delta < \mathbb{E}_{\theta_c}[U_B(\tilde{q}_B, \theta)]$ then the entrant attracts the seller and sets $q^E = \tilde{q}_S$. The incumbent distorts the quantity downwards to $q^I = \tilde{q}_B$, and earns $\Pi^I = \Delta$.*

- (iii) *If $\mathbb{E}_{\theta_c}[U_B(\tilde{q}_B, \theta)] \leq \Delta \leq \mathbb{E}_{\theta_c}[U_B(q^*, \theta)]$, then the entrant is indifferent between attracting the buyer or the seller. The incumbent distorts the quantity downwards to $q^I = \tilde{q}_\Delta$, where \tilde{q}_Δ is an increasing function of Δ on $\tilde{q}_\Delta \in [\tilde{q}_B, q^*]$ and the incumbent earns*

$$\Pi^I = \mathbb{E}_{\theta_c}[V(\tilde{q}_\Delta, \theta) - C(\tilde{q}_\Delta, c)] - \mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] .$$

The case where $\Delta < 0$ is similar, with the buyer replacing seller (see Figure 1 for a full characterization of the equilibrium).⁹

Proof. See Appendix, page 32.

Proposition 2 offers several interesting observations. The first observation concerns the equilibrium quantity of the dominant platform, the incumbent. If the difference in the degree of ex-post asymmetric information between the sides, Δ , is large such that $\Delta > \mathbb{E}_{\theta_c}[U_B(q^*, \theta)]$, then the incumbent sets the welfare-maximizing quantity as in the monopoly case. However, if the difference is small, even though the incumbent benefits from

⁹The proposition describes subgame perfect equilibrium in sequential game. In a simultaneous game, the unique Nash equilibrium is the same as the subgame perfect equilibrium in sequential game when $\Delta > \mathbb{E}_{\theta_c}[U_B(q^*, \theta)]$. However, for $\Delta \leq \mathbb{E}_{\theta_c}[U_B(q^*, \theta)]$, there does not exist a pure strategy Nash equilibrium in the simultaneous move game (see Proposition 5 in Appendix B).

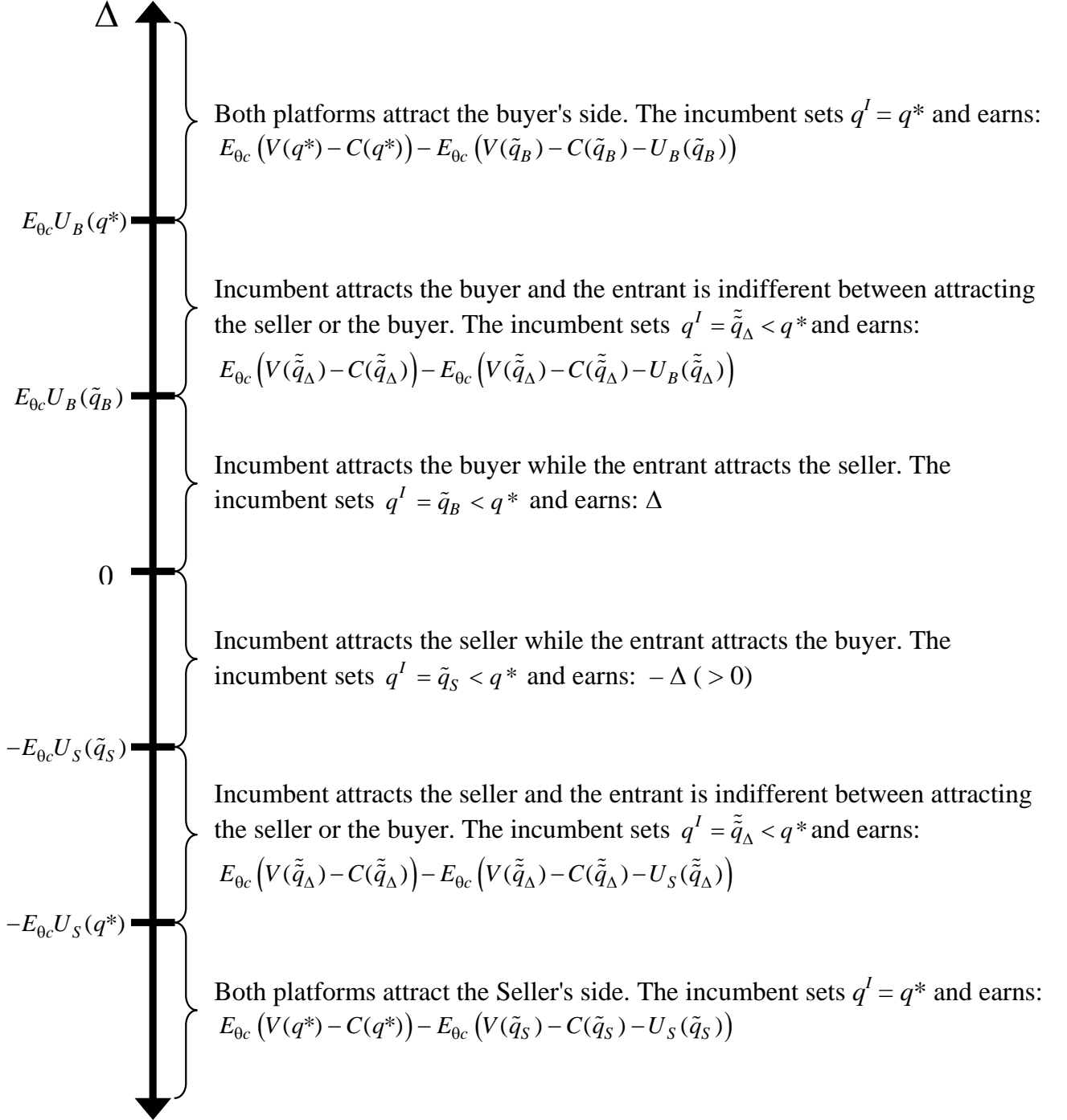


Figure 1: Properties of the equilibrium in sequential game, depending on the value of Δ .

favorable beliefs, the incumbent distorts the quantity downwards. For $\mathbb{E}_{\theta_c}[U_B(\tilde{q}_B, \theta)] \leq \Delta \leq \mathbb{E}_{\theta_c}[U_B(q^*, \theta)]$, this distortion becomes stronger the smaller is Δ . This result is surprising as it shows that competition actually reduces social welfare in comparison with a monopoly. More precisely, the presence of competitive threat (even if not an active competitor) increases the customer surplus for some customers, while creating a dead-weight loss.

The intuition for this result is the following. If, for example, $\Delta > 0$, then the informational problem is more significant on the seller's side. As in the monopoly benchmark, this creates an incentive to attract the buyer and extract all the seller's information rents. Now, if $\Delta > 0$ and is sufficiently large, then this incentive is strong and therefore both platforms compete on attracting the buyer, while extracting all the seller's information rents. If however $\Delta > 0$ but is not too large, then this incentive still prevails but it is weaker, and therefore the incumbent will still attract the buyer and extract all the seller's rent, but now the entrant will attract the seller.

But then the question is why the incumbent sets the welfare-maximizing quantity when the two platforms compete on the same side, while distorting the quantity downwards when they compete on opposite sides? Intuitively, if both platforms compete on the buyer's side, then the incumbent extract the entire seller's rent. Moreover, as the buyer expects the seller to join the incumbent, the buyer expects to gain positive rents from joining the incumbent, implying that the incumbent can extract the buyer's rents as well. Formally, the buyer will join the incumbent as long as $-F_B^E \lesssim E_{\theta_c}U_B(q^I) - F_B^I$, or $F_B^I \lesssim E_{\theta_c}U_B(q^I) + F_B^E$. Consequently, the incumbent extracts the rents of both sides, and as in the monopoly case, will set the welfare-maximizing quantity. If however the incumbent attracts the buyer while the entrant attracts the seller, then the incumbent extracts the entire seller's rent, but the entrant provides the seller with a subsidy, $F_S^E \lesssim 0$. This implies that now the buyer expects the seller to join the entrant, and therefore the buyer will not expect to gain any rents from joining the incumbent. Formally, in this case the buyer joins the incumbent as long as $-F_B^I \lesssim E_{\theta_c}U_B(q^E) - F_B^E$, or $F_B^E \lesssim -E_{\theta_c}U_B(q^E) + F_B^I$. Consequently, now the incumbent can only extract the seller's rents, and will therefore distort the quantity in order to reduce the buyer's rents.

The second observation concerns the incumbent's equilibrium profit. If the difference in the degree of ex-post asymmetric information is large such that $\Delta > \mathbb{E}_{\theta_c}[U_B(q^*, \theta)]$, then the incumbent earns the difference between the P_o 's and the P_p 's profits under monopoly. Notice that this difference is higher the higher are the information rents that the entrant cannot extract from the buyer: $U_B(\tilde{q}_B, \theta)$. Hence, the incumbent's profit approaches zero at

the limit as $U_B(\tilde{q}_B, \theta) \rightarrow 0$. This result implies that the incumbent gains more competitive advantage the larger is the informational problem from the buyer's side. However, if Δ is sufficiently small (i.e., $0 < \Delta < \mathbb{E}_{\theta_c}[U_B(q^*, \theta)]$), the incumbent gains a higher profit the higher is the difference in the ex-post asymmetric information problem of the two sides, Δ , and the incumbent's profit approaches zero at the limit as $\Delta \rightarrow 0$.

Notice that the special case of $\Delta = 0$ may occur even if the distributions of types, $K(\theta)$ and $G(c)$, are not degenerate, i.e., there is uncertainty and asymmetric information. In the assumptions of Example 1, this will occur if $\sigma_c = \sigma_\theta$ even though σ_c and σ_θ might be significantly high. When this is the case, both platforms distort their quantities downwards (the incumbent to \tilde{q}_B and the entrant to \tilde{q}_S). And since $\Delta = 0$, both platforms earn no profit.

However, when the type distribution is degenerate on (at least) one side of the market, both platforms set the trade-maximizing q^* and earn zero profits. Therefore, without uncertainty on both sides, the market behaves as in Caillaud and Jullien (2001 and 2003).

Corollary 1 *Suppose that there is no uncertainty on the buyer side, i.e., $(1 - K(\theta))/k(\theta) = 0$ for all θ . Then, for $\Delta \geq 0$, $q^I = q^E = q^*$ and both platforms earn zero profits.*

The same market outcome occurs for $G(c)/g(c) = 0$ and $\Delta \leq 0$.

Proof. See Appendix, page 39.

The result of Proposition 2 differs from Proposition 2 in Caillaud and Jullien (2001) and Proposition 1 in Caillaud and Jullien (2003). The propositions in Caillaud and Jullien papers show that undifferentiated platforms competing with both access fees and transaction fees make zero profit. In these papers, with no differentiation, the two platforms set the highest possible transaction fees and then compete in access fees (as in Bertrand competition), resulting in zero profits. The results of our Proposition 2 contribute to the above papers by showing that asymmetric information restores the incumbent's competitive advantage and enable the incumbent to earn positive payoff even without product differentiation.

4 Application: Technology Choice under Platform Competition

In this section, we explore a scenario where the two competing platforms choose between an incremental or radically innovative technology before they compete on prices. Suppose that

there is a preliminary stage to the pricing game described in Section 3. In this preliminary stage the platforms simultaneously and non-cooperatively choose which of the two available new technologies to adopt.¹⁰ The technologies differ in their expected benefits and the probability with which they succeed. The benefits of a new technology are realized by increasing the value, V , across the buyer types, and by decreasing the cost, C , across the seller types. One of the new technologies is an incremental technology with little risk but little expected benefits. It is possible to think of it as an upgrade of an existing technology. The other technology is a radically innovative technology, which may fail or succeed with a certain probability. But if successful, the radical technology provides significantly higher benefits to the buyer and the seller than the incremental technology.

We show that under two (very reasonable) conditions, there exists a unique equilibrium, where the incumbent chooses the incremental technology, and the entrant chooses the radical technology. The first condition is that the radical technology is so risky that its probability of success is below some cutoff. The second condition is that the reward of the radical technology in case of a success is high enough (even though it may be very unlikely), i.e., if successful, the radical technology is beneficial enough that the entrant may earn positive profits in the best case scenario.

As we show below, if the later condition is not satisfied, the entrant prefers to stay out of the market at all times. When the former condition is violated, the incumbent always goes for the radical technology, no matter whether it is a competitive environment or not. But if this is the case, it is optimal for the entrant to stay out of the market.

4.1 Game of Technology Choice

Before deciding on its pricing, each platform chooses a technology. There are two technologies for the platforms to choose from. We assume that there are no costs to implement either technology. However, the two technologies differ in the benefits and in the risk. One technology is *incremental*, denoted by \mathcal{E} . This technology generates $V^{\mathcal{E}}$ and $C^{\mathcal{E}}$ with certainty. The other technology is radically innovative, which we also call *radical* and denote by \mathcal{R} . The radical technology is successful with some probability ρ . When it is successful, it generates $V^{\mathcal{H}}$ and $C^{\mathcal{H}}$ such that for any θ and q , $V^{\mathcal{H}}(q, \theta) > V^{\mathcal{E}}(q, \theta)$, and for any c and q , $C^{\mathcal{H}}(q, c) < C^{\mathcal{E}}(q, c)$. With probability $1 - \rho$, the radical technology fails, and generates $V^{\mathcal{L}} = 0$ for any θ and q . That is, if the radical technology fails, no agents join the platform

¹⁰Not adopting either of the new technologies is a dominated strategy, as it leads surely to demise of the platform.

that has adopted it. Notice that in comparison with the incremental technology, the radical technology is more risky if ρ is sufficiently low, as it is more likely that the incremental technology will turn out to be better than the radical technology. The opposite case occurs when ρ is sufficiently close to 1, in which case the incremental technology is the more risky one as it is more likely that the radical technology will turn out to be better than the incremental technology. In our analysis we provide a solution for all possible values of ρ .

The game has two stages. In the first stage, the platforms simultaneously choose a technology. If any platform chose the radical technology, at the end of the first stage it is (publicly) known if the technology was successful or not. In the second stage, knowing the technology choices, the platforms play a simultaneous pricing game similar to the one in Section 3. To assure that all possible second stage subgames have unique Nash equilibria in pure strategies, we assume that $\Delta^{\mathcal{T}} > \mathbb{E}_{\theta c} U_B^{\mathcal{T}}(q^*(\mathcal{T}), c)$ for $\mathcal{T} = \mathcal{E}, \mathcal{H}$, where $q^*(\mathcal{T})$ is the trade-maximizing quantity under technology $\mathcal{T} = \mathcal{E}, \mathcal{H}$.^{11, 12}

We begin by considering only those situations when both platforms implement the same technology. We assume that the radical technology turns out to be successful or not, independently of which platform decided to implement it. If both platforms adopt the radical technology, they either both succeed or both fail. Hence, the profits of the platforms when both implement the same technology directly follows from our analysis of competition in Section 3.

When both platforms choose the *radical* technology, and the technology fails, neither makes any profit. When they both succeed, they earn:

$$\begin{aligned} \Pi^I(\mathcal{H}, \mathcal{H}) &= \mathbb{E}_{\theta c} [V^{\mathcal{H}}(q^*(\mathcal{H}), \theta) - C^{\mathcal{H}}(q^*(\mathcal{H}), c)] - \mathbb{E}_{\theta c} [V^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta) - C^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), c) - U_B^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta)], \\ \Pi^E(\mathcal{H}, \mathcal{H}) &= 0. \end{aligned}$$

When both platforms choose the incremental technology \mathcal{E} , they earn:

$$\begin{aligned} \Pi^I(\mathcal{E}, \mathcal{E}) &= \mathbb{E}_{\theta c} [V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)] - \mathbb{E}_{\theta c} [V^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta) - C^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), c) - U_B^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta)], \\ \Pi^E(\mathcal{E}, \mathcal{E}) &= 0. \end{aligned}$$

¹¹Similarly to the derivations in Section 3, $\tilde{q}_B(\mathcal{T})$ is a function $q(\theta, c)$ maximizing $\mathbb{E}_{\theta c} [V^{\mathcal{T}}(q(\theta, c), \theta) - C^{\mathcal{T}}(q(\theta, c), c)] - \mathbb{E}_{\theta} U_B^{\mathcal{T}}(q, \theta)$, where $U_B^{\mathcal{T}}(q, \theta) = \mathbb{E}_c \int_{\theta_0}^{\theta} V_{\theta}^{\mathcal{T}}(q(\bar{\theta}, c), \bar{\theta}) dk(\bar{\theta})$, while $q^*(\mathcal{T})$ maximizes $\mathbb{E}_{\theta c} [V^{\mathcal{T}}(q(\theta, c), \theta) - C^{\mathcal{T}}(q(\theta, c), c)]$, etc.

¹²The assumption of sufficiently large Δ assures that a pure strategy Nash equilibrium exists in the simultaneous pricing game, and is the same as the subgame perfect equilibrium in the sequential game (see Proposition 2(i) and footnote 9).

We turn now to the situations where platforms chose different technologies. First, consider the case where the incumbent chooses \mathcal{E} and the entrant chooses \mathcal{R} . If the *radical* technology fails, $\Pi^E(\mathcal{E}, \mathcal{L}) = 0$ and the incumbent becomes the monopolist platform facing optimistic expectations, i.e., P_o from the Section 2, and earns

$$\Pi^I(\mathcal{E}, \mathcal{L}) = \mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)].$$

If the radical technology is successful, then the entrant can dominate the market as long as the quality of the successful innovative technology is sufficiently high. The result of Lemma 2 uses similar arguments as in the proof of Proposition 2 to find a condition for such an equilibrium.

Lemma 2 *Suppose that the incumbent chose the incremental technology while the entrant chose the innovative technology. When the innovative technology is successful and*

$$\Pi^E(\mathcal{E}, \mathcal{H}) = \mathbb{E}_{\theta c}[V^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta) - C^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), c) - U_B^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta)] - \mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)] > 0, \quad (17)$$

then there is a unique equilibrium where the incumbent earns $\Pi^I(\mathcal{E}, \mathcal{H}) = 0$ and the entrant earns $\Pi^E(\mathcal{E}, \mathcal{H})$.

Proof. See Appendix, page 39.

Now, suppose that the incumbent chooses the radical technology \mathcal{R} , while the entrant chooses \mathcal{E} . If the radical technology fails, the incumbent does not make any profit $\Pi^I(\mathcal{L}, \mathcal{E}) = 0$ and the entrant becomes the monopolist facing pessimistic beliefs, i.e., P_p in Section 2. Therefore, the entrant earns $\Pi^E(\mathcal{L}, \mathcal{E}) = \mathbb{E}_{\theta c}[V^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta) - C^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), c) - U_B^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta)]$. The outcome of the market in case the radical technology succeeds is presented in Lemma 3. This result is obtained by the similar arguments as in the proofs of Proposition 2 and Lemma 2.

Lemma 3 *Suppose that the entrant chose the incremental technology while the incumbent chose the radical technology. When the innovative technology is successful, in the unique equilibrium the entrant does not earn any profit, $\Pi^E(\mathcal{H}, \mathcal{E}) = 0$. The incumbents earns*

$$\Pi^I(\mathcal{H}, \mathcal{E}) = \mathbb{E}_{\theta c}[V^{\mathcal{H}}(q^*(\mathcal{H}), \theta) - C^{\mathcal{H}}(q^*(\mathcal{H}), c)] - \mathbb{E}_{\theta c}[V^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta) - C^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), c) - U_B^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta)].$$

Proof. It follows directly from the proof of Proposition 2(i).

	\mathcal{E}	R (expected)
\mathcal{E}	$\Pi^I(\mathcal{E}, \mathcal{E}), 0$	$(1-\rho) \Pi^I(\mathcal{E}, \mathcal{L}), \rho \Pi^E(\mathcal{E}, \mathcal{H})$
R (expected)	$\rho \Pi^I(\mathcal{H}, \mathcal{E}), (1-\rho) \Pi^E(\mathcal{L}, \mathcal{E})$	$\rho \Pi^I(\mathcal{H}, \mathcal{H}), 0$

Table 1: Payoff matrix in technology adoption game. The incumbent is the row player, and the entrant is the column player.

4.2 Equilibrium in the Technology Choice Game

Given the platforms' profits in the pricing game under different technology adoption scenarios, we can put together the payoffs in the first stage of the game, i.e. in the stage of technology choice. Given the payoffs when the radical technology is successful and when it fails, the expected payoffs from choosing each technology are represented in Table 1.

We can see from that payoff matrix that the entrant's best response is always to adopt a different technology than the incumbent. Consider now the incumbent's best response. Unlike the entrant, the incumbent does not need to avoid competition in the same technologies. Proposition 3 identifies Nash equilibria in this game.

Proposition 3 *In the two stage technology adoption game, there are two cutoffs, $\underline{\rho}$ and $\bar{\rho}$, where $0 \leq \underline{\rho} < \bar{\rho} \leq 1$, such that:*

1. *If $\rho \in [0, \underline{\rho}]$, (the radical technology is more risky than the incremental technology), there is a unique Nash equilibrium where the incumbent chooses the incremental technology while the entrant chooses the radical (and risky) technology.*
2. *If $\rho \in [\bar{\rho}, 1]$ (the radical technology is less risky than the incremental technology), there is a unique Nash equilibrium where the incumbent chooses the radical technology while the entrant chooses the incremental (and risky) technology.*
3. *If $\rho \in [\underline{\rho}, \bar{\rho}]$, there are two Nash equilibria in which the two platforms choose different technologies.*

Proof. See Appendix, page 41.

Proposition 3 reveals that if there is a clear distinction on which of the two technologies is more risky (i.e., when ρ is either very low or very high), it is always the incumbent that chooses the safer technology while the entrant chooses the riskier one. Only if there is no such

clear distinction (i.e., intermediate values of ρ), there are two equilibria. As it is more likely to expect that a new and radically innovative technology will be riskier than a familiar, incremental technology, this result can explain why entrants are more willing to take the chance of adopting a new and unfamiliar technology.

We conclude this section by highlighting the role that the informational problem plays in the analysis. Notice that if there is no informational problem, i.e., $(1 - k(\theta))/K(\theta) = G(c)/g(c) = 0$ for all θ and c , then $\Pi^I(\mathcal{E}, \mathcal{E}) = \Pi^I(\mathcal{H}, \mathcal{H}) = 0$. Corollary 2 below follows directly from the proof of Proposition 3.

Corollary 2 *Suppose that there is no informational problem ($(1 - k(\theta))/K(\theta) \rightarrow 0$ and $G(c)/g(c) \rightarrow 0$). Then, $\underline{\rho} \rightarrow 0$, $\bar{\rho} \rightarrow 1$, and there are two Nash equilibria in which the two platforms choose different technologies for all $\rho \in [0, 1]$.*

Corollary 2 shows that without the informational problem, either platform may choose the radical (or the incremental) technology for all values of ρ . Therefore, the presence of the informational problem is crucial for the result that it is *only* the incumbent that chooses the safer technology and *only* the entrant that chooses the risky one. Intuitively, the informational problem is responsible for creating the incumbent’s advantage over the entrant when they both choose the same technology. This forces the entrant to take risks that an incumbent would not take. In fact, the proof of Proposition 3 implies that as the informational problem becomes stronger (i.e., $(1 - k(\theta))/K(\theta)$ and $G(c)/g(c)$ become larger), then $\underline{\rho}$ increases, $\bar{\rho}$ decreases and therefore the set of parameters in which there is a unique equilibrium increases.

5 Multi-homing

In this section, we extend the competition model from Section 3 by allowing one of the sides to “multi-home” by joining both platforms. This raises the question of whether a platform may want to restrict the agent’s ability to join the competing platform by imposing exclusive dealing. This question has important implications for antitrust policy towards such exclusive arrangements.

As we show in this section, the equilibrium under multi-homing differs from single-homing only for some cases. For those cases, the multi-homing equilibrium yields efficient levels of trade (welfare-maximizing q^*), while in the single-homing equilibrium the trade levels are distorted downward. Moreover, in those cases, the incumbent prefers the multi-homing equilibrium. However, if the incumbent plays as in the multi-homing equilibrium, the entrant’s

best response is to impose exclusive dealing. This, in effect, leads to the single-homing equilibrium.

Suppose that it is the seller who can join more than one platform.¹³ A third-party video game developer, for example, can choose to write a video game for more than one console. A smartphone application developer, can choose to write an application compatible with more than one operating system. We focus on multi-homing coming from only one side of the market following the observation that in many markets usually there is only one side that can choose to join more than one platform. Smartphone users, for example, usually do not carry more than one smartphone. Likewise, videogame players usually buy only one console.¹⁴

As before, we solve for a sequential game were the incumbent announces its contract to both sides slightly earlier than the entrant, and then the two sides simultaneously decide to which platform to join. Unlike in Section 3, now the incumbent should take into account the seller's ability to sign with both platforms. If the seller indeed joins both platforms, the buyer may join either the incumbent or the entrant. If both these situations constitute an equilibrium, then the equilibrium where the buyer joins the incumbent is played, since the incumbent enjoys favorable beliefs. The entrant can succeed in attracting both sides of the market only if it ensures that the equilibrium with buyer and seller joining incumbent does not exist while also ensuring that there is an equilibrium in which both sides join the entrant.

As in the previous sections, we assume that the incumbent announces its contract, $Cont^I = \{F_B^I, F_S^I, t_B^I(\theta, c), t_S^I(\theta, c), q^I(\theta, c)\}$, slightly earlier than the entrant. The entrant's best response to incumbent's strategy differs under single- and multi-homing. The main difference is that under multi-homing the entrant only needs to provide the seller with non-negative expected payoff in order for the seller to join, regardless of the seller's expected payoff from joining the incumbent.

To be successful in the market, the entrant needs to subsidize (attract) one of the sides. It has two options: to attract the buyer, or to attract the seller. The entrant can attract the

¹³The situation where only buyer multi-homes is symmetric. Our analysis, where only the seller multi-homes, is conducted for all values of Δ . If the buyer multi-homes under $\Delta > 0$, it equivalent to seller multi-homing under $\Delta < 0$.

¹⁴Indeed, in the above examples even users can potentially join more than one platform, but for the most part they choose not to do so for exogenous, not strategic, reasons. Smartphone users, for example, may find it cumbersome to carry more than one smartphone with them. Likewise, gamers may find it difficult to store more than one videogame console with all the relevant accessories. We take these constraints as exogenous and therefore assume that buyers cannot multi-home.

buyer by charging

$$-F_B^E \gtrsim \mathbb{E}_{\theta c} U_B(q^I, \theta) - F_B^I \implies F_B^E = F_B^I - \mathbb{E}_{\theta c} U_B(q^I, \theta).$$

This condition is identical to the single-homing case because by assumption a buyer cannot multi-home. Given that buyer joins the entrant, the seller will join as well if only the entrant provides him with a non-negative expected payoff. Hence

$$-F_S^E + \mathbb{E}_{\theta c} U_S(q^E, c) \gtrsim 0 \implies F_S^E = \mathbb{E}_{\theta c} U_S(q^E, c).$$

Notice that now F_S^E differs from the case of single-homing in that the incumbent's offer to the seller does not affect the seller's decision to join the entrant, because the seller can multi-home and therefore it joins the entrant whenever doing so provides positive payoff. The entrant's profit function when attracting the buyer is

$$\begin{aligned} \Pi^E(\text{attracting } B|q^E) &= \mathbb{E}_{\theta c}(t_B^E + t_S^E) + F_B^E + F_S^E = \\ &= \mathbb{E}_{\theta c} [V(q^E, \theta) - C(q^E, c) - U_B(q^E, \theta)] + F_B^I - \mathbb{E}_{\theta c} U_B(q^I, \theta). \end{aligned}$$

To maximize this profit, the entrant sets $q^E(\theta, c) = \tilde{q}_B(\theta, c)$.

Next, suppose that the entrant chooses to attract the seller. Given unfavorable beliefs against the entrant, the entrant needs to make it worthwhile for the seller to join even if the buyer would not join. That is, the entrant needs to set $-F_S^E \gtrsim 0$, which we approximate by $F_S^E = 0$. This is again because the seller can always join both platforms and therefore the incumbent's offer to the seller does not affect the seller's decision on whether to join the entrant. Given $F_S^E = 0$, the buyer now expects the seller to join both platforms, and therefore will agree to join the entrant only if

$$\mathbb{E}_{\theta c} U_B(q^E, \theta) - F_B^E \gtrsim \mathbb{E}_{\theta c} U_B(q^I, \theta) - F_B^I \implies F_B^E = \mathbb{E}_{\theta c} U_B(q^E, \theta) - \mathbb{E}_{\theta c} U_B(q^I, \theta) + F_B^I. \quad (18)$$

This condition also differs from the single-homing case. To see the intuition behind this condition, notice that if $\mathbb{E}_{\theta c} U_B(q^E) - F_B^E \leq \mathbb{E}_{\theta c} U_B(q^I) - F_B^I$, then there is an equilibrium in which the seller joins both platforms while the buyer joins only the incumbent. As beliefs are unfavorable against the entrant, the two sides of the market will play this equilibrium and as $F_S^E = 0$, the entrant will not make positive profit. Condition (18) ensures that the buyer prefers to join the entrant even if he believes that the seller joined both platforms. The entrant's profit function when attracting the seller is then

$$\begin{aligned} \Pi^E(\text{attracting } S|q^E) &= \mathbb{E}_{\theta c}(t_B^E + t_S^E) + F_B^E + F_S^E = \\ &= \mathbb{E}_{\theta c} [V(q^E, \theta) - C(q^E, c) - U_S(q^E, c)] + F_B^I - \mathbb{E}_{\theta c} U_B(q^I, \theta). \end{aligned}$$

To maximize this profit, the entrant sets $q^E(\theta, c) = \tilde{q}_S(\theta, c)$. A direct comparison of the entrant's profits under the two scenarios reveals that the entrant attracts the buyer when $\Delta > 0$, and attracts the seller when $\Delta < 0$, independently of the incumbent's strategy.¹⁵

The incumbent's objective is therefore to maximize:

$$\begin{aligned} \Pi^I(q^I) &= \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta) - U_S(q^I, c)] + F_B^I + F_S^I \\ & \hspace{25em} s.t. \\ \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] - \mathbb{E}_{\theta c} U_B(q^I, \theta) + F_B^I &\leq 0, \quad (19) \\ \mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c} U_B(q^I, \theta) + F_B^I &\leq 0, \quad (20) \\ \mathbb{E}_{\theta c} U_B(q^I, \theta) - F_B^I &\geq 0, \quad (21) \\ \mathbb{E}_{\theta c} U_S(q^I, c) - F_S^I &\geq 0. \quad (22) \end{aligned}$$

As follows from the entrant's decision which side to attract, regardless of the incumbent's strategy, if $\Delta > 0$, then constraint (19) is binding while (20) is slack. Likewise, if $\Delta < 0$, then constraint (20) is binding while (19) is slack. Moreover, in both cases the incumbent uses F_B^I for imposing zero profit on the entrant and therefore would like to set F_S^I as high as possible implying that (22) also binds while (21) is slack. This leads us to the following result:

Proposition 4 *Suppose that the seller can multihome by joining both platforms. Then, in the equilibrium of the sequential game:*

1. *If $\Delta > 0$, then the incumbent sets $q^I = q^*$, $F_B^I = -\mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta c} U_B(q^*, \theta)$, $F_S^I = \mathbb{E}_{\theta c} U_S(q^*, c)$ and earns*

$$\Pi^I(q^*) = \mathbb{E}_{\theta c} [V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] .$$

2. *If $\Delta < 0$, then the incumbent sets $q^I = q^*$, $F_B^I = -\mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta c} U_B(q^*, \theta)$, $F_S^I = \mathbb{E}_{\theta c} U_S(q^*, c)$ and earns:*

$$\Pi^I(q^*) = \mathbb{E}_{\theta c} [V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] .$$

Comparing Proposition 4 with Proposition 2 reveals that with multi-homing, the incumbent always offers the welfare-maximizing quantity regardless of Δ , thus the market is always efficient. Intuitively, if the entrant chooses to attract the seller but the seller can

¹⁵For $\Delta = 0$, the entrant is indifferent between attracting the buyer or the seller.

multi-home, then the buyer still gains the payoff $\mathbb{E}_{\theta_c} U_B(q^I, \theta) - F_B^I$ from staying with the incumbent because the seller joined both platforms. As the buyer still benefits from the presence of the seller in the incumbent's platform, the entrant needs to charge the buyer a lower access price in order to convince the buyer to sign with the entrant. This in turn reduces the entrant's profit from attracting the seller to begin with, and therefore enables the incumbent to dominate the market without distorting its quantity.

Given that now we have characterized the equilibrium under multi-homing, for the remainder of this section we will analyze each platform's incentives to prevent multi-homing. A platform can prevent multi-homing by imposing exclusive dealing restriction. For example, a videogame console manufacturer can impose exclusive dealing on third-party developer that prevents developers from dealing with competing manufacturers. In other cases, a platform can use indirect ways for preventing multi-homing, by making their platform incompatible with other platforms and therefore imposing additional cost on the agent's ability to multi-home.

In the context of our model, the platforms' profits and q in an equilibrium with multi-homing are the same as under single-homing for $\Delta \geq \mathbb{E}_{\theta_c} [U_B(\tilde{q}_B, \theta)]$ or $\Delta \leq -\mathbb{E}_{\theta_c} [U_S(\tilde{q}_S, c)]$. Therefore, we focus our analysis of exclusivity on the case where $-\mathbb{E}_{\theta_c} [U_S(\tilde{q}_S, c)] < \Delta < \mathbb{E}_{\theta_c} [U_B(\tilde{q}_B, \theta)]$.

Consider first the incumbent. Comparing the incumbent's profits in competition under multi-homing and under single-homing yields the following result.

Corollary 3 *Suppose that $-\mathbb{E}_{\theta_c} [U_S(\tilde{q}_S, c)] < \Delta < \mathbb{E}_{\theta_c} [U_B(\tilde{q}_B, \theta)]$. Then, the incumbent earns higher profit in the multi-homing equilibrium than in the single-homing equilibrium.*

Proof. See Appendix, page 42.

Corollary 3 states that the incumbent always prefers the multi-homing equilibrium to the single-homing equilibrium where the two equilibria yield different profits. However, Corollary 4 below shows that if the incumbent offers a contract consistent with multi-homing equilibrium, the entrant's best response is to impose exclusivity. We assume here that if one platform imposes exclusivity, it de facto leads to a single-homing equilibrium. This is because an agreement of both platforms is needed for multi-homing.

Corollary 4 *Suppose that $-\mathbb{E}_{\theta_c} [U_S(\tilde{q}_S, c)] < \Delta < \mathbb{E}_{\theta_c} [U_B(\tilde{q}_B, \theta)]$. Then, given the incumbent's equilibrium multi-homing strategies, the entrant finds it optimal to impose exclusive dealing on the seller.*

Proof. See Appendix, page 43.

Corollary 4 implies that if the entrant can impose exclusivity, there is no multi-homing equilibrium because even though the incumbent prefers multi-homing, given that the incumbent sets the multi-homing strategies the entrant will impose exclusivity and gain positive payoff. Given this response of the entrant, it cannot be an equilibrium strategy for the incumbent to offer a multi-homing contract. Instead, the incumbent will offer the single-homing contract in anticipation of entrant's best response. Therefore, the single-homing equilibrium will be played.

The intuition behind this result and Corollaries 3 and 4 is following. Multi-homing provides the entrant with an advantage and a disadvantage over single homing. In comparison with single-homing, on one hand, it is easier for the entrant to attract the seller under multi-homing because the seller can join both platforms, and therefore joins the entrant as long as the seller gains non-negative payoff. At the same time, it is more difficult for the entrant to attract the buyer under multi-homing for the same reason: if the buyer expects the seller to join both platforms, the entrant needs to leave the buyer with higher payoff to motivate the buyer to choose the entrant over the incumbent. In the multi-homing equilibrium, the incumbent eliminates the former, positive effect of multi-homing on the entrant by providing the seller with zero payoff. In such a case, the seller's incentive to join the entrant becomes the same under single- and multi-homing. Then, the incumbent can amplify the latter, negative effect of multi-homing by offering a low, possibly negative access fees to the buyer. As the incumbent turns the multi-homing effects against the entrant, the entrant would like to correct this by imposing exclusive dealing.

This result can explain why platforms may sometime choose to impose exclusivity on their agents either by writing explicit exclusive dealing clauses in their contracts or by making their technologies incompatible with other platforms. In the context of this model, single-homing decreases social welfare because it forces the incumbent to distort its quantity downwards. This result supports a more restrictive approach by antitrust authorities towards such practices.

Finally, we conclude this section by highlighting the role that asymmetric information plays in the analysis. Notice that without any asymmetric information, both platforms earn zero profits under both single- and multi-homing. Therefore, the incumbent loses all the advantages of multi-homing, while the entrant has nothing to gain by imposing exclusive dealing. Since the equilibria under multi- and single-homing are the same, no platform has

incentive to impose exclusivity or seek multi-homing.

6 Conclusions

This paper considers platform competition in a two-sided market, when agents do not know their valuations from joining the platform and they privately learn this information only after they join. The paper shows that this informational problem significantly affects pricing, profits, and market efficiency.

Our first main result is that the dominant platform may distort its quantity (or quality) downwards in comparison with the quantity that maximizes social welfare. A monopoly facing the same informational problem does not distort its quantity, and under competition with full information, again there is no distortion. Therefore, it is the combination of the informational problem and the presence of competition that creates the market inefficiency.

Our second main result concerns with the adoption of a new technology. We find that an entrant platform who suffers from unfavorable beliefs is more likely to adopt a new, highly risky technology, while an incumbent is more likely to adopt a safer, incremental technology. This result again emerges because of the informational problem: if the two platforms adopt the same technology, the incumbent dominates the market and earns positive payoff because of asymmetric information (under full information, both platforms earn zero profits). The only way an entrant can dominate the market is by offering a new and highly innovative technology that should it turned out to be successful, it will enable the entrant to overcome the informational problem.

A third main result concerns multi-homing. We find that the incumbent platform earns higher profit under multi-homing, and multi-homing eliminates the incumbent's need to distort the quantity downwards. However, if possible, the entrant will prefer to prevent agents from multi-homing by imposing exclusive dealing or by making the technologies of the two platforms incompatible. In the context of this model, exclusive dealing decreases social welfare because it forces the incumbent to distort its quantity downwards.

Our paper is derived under some simplifying assumptions that are worth mentioning. First, we assume that the platform can fully regulate the trade between the two sides in that the contract specifies the quantity and prices. This assumption might be suitable in some cases. Operating systems and manufacturers of videogames for example, sometimes regulate the quality of independent developers. In other cases, however, a platform's contracting possibilities might be more limited. Assuming a platform that can fully regulate the trade

enables us to generate clean results and to highlight the net effect of asymmetric information on market's outcome and efficiency. It also allows us to separate the efficiency resulting from asymmetric information from inefficiency that may result from other contract structures. In an accompanied research, we investigate platform competition with limited contracting possibilities.

Second, we assume that there is only one agent on each side (i.e., one buyer and one seller). The results should follow to more than one agent on each side as long as there is no negative externalities within each group and as long as the valuations of the agents in the same side are independently drawn (that is, θ and c are not correlated among different buyers and sellers, respectively). Introducing negative externalities within each side (for example, because of competition between sellers), might change our results if it may make it easier for the entrant to gain market share. Likewise, allowing for correlation in agents' valuations may affect the result as it may make it easier for the platform to extract private information from agents. We leave these potential extensions of our model for future research.

Appendix

A Proofs

Proof of Proposition 2 (page 17)

Proof. The plan of the proof is the following. We first establish that at least (13) or (14) has to bind. Then, we consider three cases separately: the case where only (13) binds, the case where only (14) binds, and the case where both (13) and (14) binds. Finally, we compare the incumbent's profit under the three cases.

Starting with the first part of the proof, suppose that all constraints are slack. Then increasing F_B^I and/or F_S^I increases profit, until some constraints are binding. Now suppose that both (15) and (16) are binding, but (13) and (14) are slack. Then $F_B^I = \mathbb{E}_{\theta c} U_B(q^I, \theta) > 0$ and $F_S^I = \mathbb{E}_{\theta c} U_S(q^I, c) > 0$. But then constraints (14) and (14) lead to $\mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] < 0$ and $\mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] < 0$, which is a contradiction. We therefore have that at least (13) or (14) has to bind.

Next, we move to the second part of solving each case separately. Notice that constraints (13) and (14) of the incumbent's maximization problem can be expressed as $\Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) \leq 0$ and $\Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I) \leq 0$, respectively. Then,

for any $Cont^I$ that solves the maximization problem, it must be that one of the three cases occurs:

Case 1: $0 = \Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) > \Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I)$;

Case 2: $0 = \Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I) > \Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I)$;

Case 3: $0 = \Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) = \Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I)$.

The proof proceeds by considering those three cases in turn.

Case 1: $0 = \Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) > \Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I)$

Suppose that the condition for Case 1 holds. Then, whenever the constraint (13) is *binding*, i.e., $\Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) = 0$, then it must be that the constraint (14) is also satisfied, i.e., $\Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I) < 0$.

We first show that in the optimal solution constraint (15) does not bind. If both constraints (13) and (15) bind, the incumbent's profit function is

$$\Pi^I(q^I) = \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c) - U_S(q^I, c)] - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] .$$

This profit is maximized for $q^I = \tilde{q}_S$. And then the profit is $\Pi^I(\tilde{q}_S) = -\Delta < 0$. This is not an optimal solution for the incumbent, because there exists another solution that brings positive profit.

Since constraint (13) binds, the incumbent sets:

$$F_B^I = -\mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta c} U_B(q^I, \theta) - \min\{F_S^I, 0\} .$$

Substituting F_B^I into the incumbent's profit function yields:

$$\begin{aligned} \Pi^I(q^I) &= \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, c) - U_S(q^I, c)] + F_B^I + F_S^I \\ &= \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta) - U_S(q^I, c)] + \\ &\quad - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta c} U_B(q^I, \theta) - \min\{F_S^I, 0\} + F_S^I . \end{aligned}$$

The profit $\Pi^I(q^I)$ is independent of F_S^I for $F_S^I \leq 0$ and $\Pi^I(q^I)$ is increasing with F_S^I for $F_S^I > 0$. Therefore, the incumbent sets the highest possible $F_S^I = \mathbb{E}_{\theta c} U_S(q^I, c)$.

Notice that with $F_S^I = \mathbb{E}_{\theta c} U_S(q^I, c)$, the condition for Case 1 satisfied and constraint (1) binding, constraint (2) yields

$$\underbrace{\mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)]}_{>0} - \underbrace{\mathbb{E}_{\theta c} U_S(q^I, c)}_{=0} + \min\{F_B^I, 0\} < 0 .$$

Therefore, F_B^I must be negative

$$F_B^I < -\mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] < 0.$$

Substituting $F_S^I = \mathbb{E}_{\theta c} U_S(q^I, c)$ back into $\Pi^I(q^I)$ and rearranging yields:

$$\begin{aligned} \Pi^I(q^I) &= \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta) - U_S(q^I, c)] + \\ &\quad - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta c} U_B(q^I, \theta) - \mathbb{E}_{\theta c} U_S(q^I, c) = \\ &= \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c)] - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)]. \end{aligned}$$

To maximize the profit, the incumbent will set $q^I = q^*$. The maximized profit then is

$$\Pi^I(q^*) = \mathbb{E}_{\theta c} [V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)]. \quad (23)$$

Given the optimal values, and the condition that characterizes Case 1, we conclude that this solution is available to the incumbent when

$$\begin{aligned} \mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c} U_S(q^I, c) + F_S^I + \min\{F_B^I, 0\} < \\ < \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] - \mathbb{E}_{\theta c} U_B(q^I, \theta) + F_B^I + \min\{F_S^I, 0\} \end{aligned}$$

After substituting for F_B^I , F_S^I and q^I and rearranging the terms, this inequality is equivalent to

$$\Delta > \mathbb{E}_{\theta c} U_B(q^*, \theta).$$

Case 2: $\Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) < \Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I) = 0$

Suppose that the condition for Case 2 holds. Then, whenever the constraint (14) is satisfied, i.e, $\Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I) = 0$, then it must be that the constraint (13) is also satisfied, i.e., $\Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) < 0$.

Since constraint (14) binds, it takes the following form

$$\mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c} U_S(q^I, c) + F_S^I + \min\{F_B^I, 0\} = 0.$$

This equation takes a different form depending on whether F_B^I is positive or negative. We first show that it cannot be positive.

To the contrary, suppose that F_B^I is positive. Then, the binding constraint (14) becomes

$$\begin{aligned} \mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c} U_S(q^I, c) + F_S^I &= 0 \\ \implies F_S^I &= \mathbb{E}_{\theta c} U_S(q^I, c) - \mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)]. \end{aligned}$$

The incumbent's profit increases with F_B^I , and this is now only constrained by constraint (15). Then the incumbent sets the highest possible $F_B^I = \mathbb{E}_{\theta_c} U_B(q^I, \theta)$. But then the condition for Case 2 is

$$\begin{aligned} & \overbrace{\mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta_c} U_S(q^I, c) + F_S^I}^{=0} + \overbrace{\min\{F_B^I, 0\}}^{=0} > \\ & > \underbrace{\mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)]}_{\geq 0, \text{ due to } \Delta \geq 0} - \underbrace{\mathbb{E}_{\theta_c} U_B(q^I, \theta) + F_B^I}_{=0} + \min\{F_S^I, 0\}, \end{aligned}$$

which comes down to

$$\begin{aligned} 0 & > \mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \min\{F_S^I, 0\} \\ & \implies F_S^I < -\mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)]. \end{aligned}$$

This, however, contradicts

$$F_S^I = \mathbb{E}_{\theta_c} U_S(q^I, c) - \mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] \geq -\mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)]$$

because $\mathbb{E}_{\theta_c} U_S(q^I, c) \geq 0$.

Therefore, in Case 2, F_B^I must be negative. Then, according to the binding constraint (14), the incumbents sets:

$$F_B^I = -\mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta_c} U_S(q^I, c) - F_S^I.$$

Substituting this F_B^I into the incumbent's profit function yields:

$$\begin{aligned} \Pi^I(q^I) &= \mathbb{E}_{\theta_c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta) - U_S(q^I, c)] + F_B^I + F_S^I = \\ &= \mathbb{E}_{\theta_c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta) - U_S(q^I, c)] \\ &\quad - \mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta_c} U_S(q^I, c) - F_S^I + F_S^I = \\ &= \mathbb{E}_{\theta_c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta)] - \mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)]. \end{aligned}$$

Notice that $\Pi^I(q^I)$ is independent of F_S^I for all F_S^I . To maximize its profit, the incumbent sets $q^I = \tilde{q}_B$. The maximized profit then is

$$\Pi^I(\tilde{q}_B) = \mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] - \mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] = \Delta. \quad (24)$$

Given the optimal values and the condition that characterizes Case 2, this solution is available to the incumbent when

$$\begin{aligned} & \mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta_c} U_S(q^I, c) + F_S^I + \min\{F_B^I, 0\} > \\ & > \mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] - \mathbb{E}_{\theta_c} U_B(q^I, \theta) + F_B^I + \min\{F_S^I, 0\}. \end{aligned}$$

Substituting F_B^I and q^I into this inequality, yields

$$\Delta - \mathbb{E}_{\theta_c} U_B(\tilde{q}_B, \theta) < F_S^I - \mathbb{E}_{\theta_c} U_S(\tilde{q}_B, c) - \min\{F_S^I, 0\}.$$

Suppose that $F_S^I < 0$. Then the LHS of this inequality is $-\mathbb{E}_{\theta_c} U_S(\tilde{q}_B, c) < 0$. If $F_S^I \geq 0$, then LHS is $-\mathbb{E}_{\theta_c} U_S(\tilde{q}_B, c) \leq F_S^I - \mathbb{E}_{\theta_c} U_S(\tilde{q}_B, c) \leq 0$. Hence, either way

$$F_S^I - \mathbb{E}_{\theta_c} U_S(\tilde{q}_B, c) - \min\{F_S^I, 0\} \leq 0.$$

Moreover, the incumbent can always set (but does not have to) F_S^I up to $\mathbb{E}_{\theta_c} U_S(\tilde{q}_B, c)$, so that $F_S^I - \mathbb{E}_{\theta_c} U_S(\tilde{q}_B, c) - \min\{F_S^I, 0\} = 0$.

Therefore, for any $0 \leq \Delta < \mathbb{E}_{\theta_c} U_B(\tilde{q}_B, \theta)$ there exists a solution that falls into Case 2, i.e., the incumbent sets $q^I = \tilde{q}_B$.

Case 3: $0 = \Pi^E(\text{attracting } B|\tilde{q}_B, Cont^I) = \Pi^E(\text{attracting } S|\tilde{q}_S, Cont^I)$

Notice that if the strategy that maximizes incumbent's profit exists when only one of the constraints (13) or (14) bind, it must yield a higher profit than the most profitable strategy with both constraints assumed to be binding. Therefore, Case 3 is relevant only for parameters for which neither Case 1 or Case 2 solutions are available. Thus, we consider this case only for such Δ where $\mathbb{E}_{\theta_c} U_B(\tilde{q}_B, \theta) \leq \Delta \leq \mathbb{E}_{\theta_c} U_B(q^*, \theta)$.

When the condition for Case 3 holds, the constraint (13) binds if and only if constraint (14) binds. Before proceeding further, we show that in an optimal solution for this case, constraint (16) also binds.

- Suppose that only constraints (13) and (14) are binding. Then,

$$F_B^I = -\mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta_c} U_B(q^I, \theta) - \min\{F_S^I, 0\}$$

and

$$F_S^I = -\mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta_c} U_S(q^I, c) - \min\{F_B^I, 0\},$$

which leads to the incumbent's profit function:

$$\begin{aligned} \Pi^I(q^I) &= \mathbb{E}_{\theta_c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta) - U_S(q^I, c)] + F_B^I + F_S^I \\ &= \mathbb{E}_{\theta_c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta) - U_S(q^I, c)] + \\ &\quad -\mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta_c} U_B(q^I, \theta) - \min\{F_S^I, 0\} + \\ &\quad -\mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta_c} U_S(q^I, c) - \min\{F_B^I, 0\} = \\ &= \mathbb{E}_{\theta_c} [V(q^I, \theta) - C(q^I, c)] - \mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] - \min\{F_S^I, 0\} + \\ &\quad -\mathbb{E}_{\theta_c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \min\{F_B^I, 0\} \end{aligned}$$

Increasing both F_B^I and F_S^I increases the incumbent's profits. Thus, the incumbent will increase those fees until either constraint (15) or constraint (16) is binding.

- Therefore, it must be that both constraints (13) and (14) and at least one of the other ones is binding. Suppose that it is constraint (15) that is binding. Then, from the binding constraint (15), we obtain $F_B^I = \mathbb{E}_{\theta c} U_B(q^I, \theta)$. Substituting this value into the constraint (1) binding yields

$$\begin{aligned} \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \min\{F_S^I, 0\} &= 0 \\ \implies F_S^I = -\mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] &< 0. \end{aligned} \quad (25)$$

Since $F_B^I > 0$, constraint (14) takes the form of

$$\mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c} U_S(q^I, c) + F_S^I = 0.$$

After substituting in (25) for F_S^I , and rearranging the terms, we obtain $\Delta = -\mathbb{E}_{\theta c} U_S(q^I, c) + F_S^I < 0$. This contradicts our assumption that $\Delta \geq 0$.

- Therefore, any solution of the incumbent maximizing its profit in Case 3 must involve binding constraints (13) and (14) as well as constraint (16).

From the binding constraints (13) and (16) we obtain that the incumbent sets: $F_S^I = \mathbb{E}_{\theta c} U_S(q^I, c)$ and:

$$F_B^I = -\mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta c} U_B(q^I, \theta).$$

Constraint (14) then becomes

$$\begin{aligned} &\mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c} U_S(q^I, c) + F_S^I + \min\{F_B^I, 0\} = \\ = &\mathbb{E}_{\theta c} [V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta c} U_B(q^I, \theta) = \\ = &-\Delta + \mathbb{E}_{\theta c} U_B(q^I, \theta) = 0 \quad \iff \quad \Delta - \mathbb{E}_{\theta c} U_B(q^I, \theta) = 0. \end{aligned}$$

Given this constraint, the incumbent profit can be expressed as

$$\begin{aligned} \Pi^I(q^I) &= \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta) - U_S(q^I, c)] + F_B^I + F_S^I = \\ &= \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c) - U_B(q^I, \theta) - U_S(q^I, c)] + \\ &\quad - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta c} U_B(q^I, \theta) + \mathbb{E}_{\theta c} U_S(q^I, c) + \lambda[\Delta - \mathbb{E}_{\theta c} U_B(q^I, \theta)] = \\ &= \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c)] - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \lambda[\Delta - \mathbb{E}_{\theta c} U_B(q^I, \theta)], \end{aligned}$$

where λ is the Lagrange multiplier. Differentiating with respect to q^I and λ yields following conditions for the optimal \tilde{q}_Δ and λ :

$$\begin{aligned} V_q(\tilde{q}_\Delta, \theta) - C_q(\tilde{q}_\Delta, c) - \lambda \frac{1 - F(\theta)}{f(\theta)} V_{\theta c}(\tilde{q}_\Delta, \theta) &= 0, \\ \Delta - \mathbb{E}_{\theta c} U_B(\tilde{q}_\Delta, \theta) &= 0. \end{aligned} \quad (26)$$

We turn to establishing that the optimal solution involves $0 \leq \lambda \leq 1$ and $q^* \geq \tilde{q}_\Delta \geq \tilde{q}_B$. To see why, suppose first that $\Delta = \mathbb{E}_{\theta c} U_B(q^*, \theta)$. Then, it is easy to see that the solution to the two equations above is at $\tilde{q}_\Delta = q^*$ and $\lambda = 0$.

As Δ decreases below $\mathbb{E}_{\theta c} U_B(q^*, \theta)$, the constraint $\Delta = \mathbb{E}_{\theta c} U_B(\tilde{q}_\Delta, \theta)$ requires that \tilde{q}_Δ decreases below q^* . This is because by assumption $V_{q\theta} > 0$, and therefore $\mathbb{E}_{\theta c} [U_B(q, \theta)]$ is increasing in q . At the same time, for $\Delta < \mathbb{E}_{\theta c} U_B(q^*, \theta)$ the condition (26) requires that λ increases above 0. This is because the LHS of (26) is decreasing with λ , and therefore the q that solves (26) is decreasing with λ .

For $\Delta = \mathbb{E}_{\theta c} U_B(\tilde{q}_B, \theta)$, the constraint $\Delta = \mathbb{E}_{\theta c} U_B(\tilde{q}_\Delta, \theta)$ requires that $\tilde{q}_\Delta = \tilde{q}_B$, while the condition (26) requires that $\lambda = 1$. This is because by definition $q = \tilde{q}_B$ is the solution to $V_q(q, \theta) - C_q(q, c) - 1 \cdot \frac{1 - F(\theta)}{f(\theta)} V_{\theta c}(q, \theta) = 0$. Therefore, it must be that $1 \leq \lambda \leq 0$, $q^* \geq \tilde{q}_\Delta \geq \tilde{q}_B$, and \tilde{q}_Δ is decreasing with Δ , while λ is decreasing with Δ . Moreover, in the optimal solution (13), (14) and (16) bind only if $\mathbb{E}_{\theta c} U_B(\tilde{q}_B, \theta) \leq \Delta \leq \mathbb{E}_{\theta c} U_B(q^*, \theta)$. When this is the case, the incumbent earns

$$\Pi^I(\tilde{q}_\Delta) = \mathbb{E}_{\theta c} [V(\tilde{q}_\Delta, \theta) - C(\tilde{q}_\Delta, c)] - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)].$$

To sum up the three possible cases, we conclude that:

- For $\Delta > \mathbb{E}_{\theta c} U_B(q^*, c)$ the optimal solution for the incumbent falls into Case 1. The incumbent sets $q^I = q^*$, and induces the entrant to set $q^E = \tilde{q}_B$ and to attract the buyer's side. The entrant earns zero profits, while the incumbent earns

$$\Pi^I(q^*) = \mathbb{E}_{\theta c} [V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)].$$

- For $\Delta < \mathbb{E}_{\theta c} U_B(\tilde{q}_B, c)$ the optimal solution for the incumbent falls into Case 2. The incumbent sets $q^I = \tilde{q}_B$, and induces the entrant to set $q^E = \tilde{q}_S$ and to attract the seller's side. The entrant earns zero profits, while the incumbent earns $\Pi^I(\tilde{q}_B) = \Delta$.
- For $\mathbb{E}_{\theta c} U_B(\tilde{q}_B, \theta) \leq \Delta \leq \mathbb{E}_{\theta c} U_B(q^*, \theta)$ the only available solution is Case 3. The incumbent sets \tilde{q}_Δ , as described in Case 3. The entrant is indifferent between setting

$q^E = \tilde{q}_B$ and attracting the buyer, or setting $q^E = \tilde{q}_S$ and attracting the seller. The entrant earns zero and the incumbent earns

$$\Pi^I(\tilde{q}_\Delta) = \mathbb{E}_{\theta_c} [V(\tilde{q}_\Delta, \theta) - C(\tilde{q}_\Delta, c)] - \mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] .$$

This completes the proof of Proposition 2. ■

Proof of Corollary 1 (page 20)

Proof. Since $\mathbb{E}_\theta U_B(q, \theta) = 0$, then formula (7) becomes

$$\mathbb{E}_{\theta_c} [V(q_B, \theta) - C(q_B, c) - U_B(q_B, c)] = \mathbb{E}_{\theta_c} [V(q_B, \theta) - C(q_B, c)] ,$$

and it is maximized by $\tilde{q}_B = q^*$.

For $\Delta > 0$, $\Delta > \mathbb{E}_\theta U_B(q, \theta)$, and case (i) of Proposition 2 applies. But since $\tilde{q}_B = q^*$ and $\mathbb{E}_{\theta_c} [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, c)] = \mathbb{E}_{\theta_c} [V(q^*, \theta) - C(q^*, c)]$, then $q^I = q^E = q^*$ and both platforms' profits are 0.

For $\Delta = 0$, $\Delta = \mathbb{E}_\theta U_B(q, \theta)$, and the special case of (iii) in Proposition 2 applies. It yields the same result. ■

Proof of Lemma 2 (page 23)

Proof. Suppose that the incumbent adopted incremental technology, \mathcal{E} , while the entrant adopted the radical technology. Moreover, the radical technology turned out to be successful, \mathcal{H} . Consider now the simultaneous pricing game.

By the same method as in the Section 3, we find that the best profit the incumbent may achieve while deterring the entrant from the market is

$$\mathbb{E}_{\theta_c} [V^\mathcal{E}(q^*(\mathcal{E}), \theta) - C^\mathcal{E}(q^*(\mathcal{E}), c)] - \mathbb{E}_{\theta_c} [V^\mathcal{H}(\tilde{q}_B(\mathcal{H}), \theta) - C^\mathcal{H}(\tilde{q}_B(\mathcal{H}), c) - U^\mathcal{H}(\tilde{q}_B(\mathcal{H}), \theta)] .$$

Our analysis is interesting only if this profit is negative,¹⁶ hence condition (17).

Since under (17) it is too costly for the incumbent to prevent the entrant from serving the market, we now solve the profit maximization problem of the entrant preventing the incumbent from serving the market.

¹⁶If the incumbent's profit in this case is positive, the entrant's dominant strategy is to adopt the incremental technology, and the only equilibrium is where both platforms adopt \mathcal{E} .

For a given strategy of the entrant under successful radical technology, $Cont^E(\mathcal{H})$, the incumbent's best response is

$$\begin{aligned} F_S^I(\mathcal{E}) &\lesssim \mathbb{E}_{\theta c} U_S^\mathcal{E}(q^I(\mathcal{E}), c) + \min\{F_S^E(\mathcal{H}), 0\} \\ F_B^I(\mathcal{E}) &\lesssim \mathbb{E}_{\theta c} U_B^\mathcal{E}(q^I(\mathcal{E}), \theta) + \min\{F_B^E(\mathcal{H}), 0\}. \end{aligned}$$

Those are new participation constraints. And these are the only constraints for the incumbent in this situation. Substituting for $F_S^I(\mathcal{E})$ and $F_B^I(\mathcal{E})$ in the incumbent's profit yields

$$\begin{aligned} \Pi^I(q^I|\mathcal{E}, \mathcal{H}) &= \mathbb{E}_{\theta c}[V^\mathcal{E}(q^I(\mathcal{E}), \theta) - C^\mathcal{E}(q^I(\mathcal{E}), c) - U_B^\mathcal{E}(q^I(\mathcal{E}), \theta) - U_S^\mathcal{E}(q^I(\mathcal{E}), c)] + \mathbb{E}_{\theta c} U_S^\mathcal{E}(q^I(\mathcal{E}), c) + \\ &\quad + \min\{F_S^E(\mathcal{H}), 0\} + \mathbb{E}_{\theta c} U_B^\mathcal{E}(q^I(\mathcal{E}), \theta) + \min\{F_B^E(\mathcal{H}), 0\} = \\ &= \mathbb{E}_{\theta c}[V^\mathcal{E}(q^I(\mathcal{E}), \theta) - C^\mathcal{E}(q^I(\mathcal{E}), c)] + \min\{F_S^E(\mathcal{H}), 0\} + \min\{F_B^E(\mathcal{H}), 0\}. \end{aligned}$$

This profit is maximized for $q^I = q^*(\mathcal{E})$.

The entrant attracts the buyer's side:

$$-F_B^E(\mathcal{H}) \geq \mathbb{E}_{\theta c} U_B^\mathcal{E}(q^*(\mathcal{E}), \theta) - F_B^I(\mathcal{E}) = -\min\{F_B^E(\mathcal{H}), 0\} \iff F_B^E(\mathcal{H}) \leq \min\{F_B^E(\mathcal{H}), 0\}.$$

Suppose that $F_B^E(\mathcal{H}) > 0$, then $F_B^E(\mathcal{H}) \leq 0$ — a contradiction. Hence, it must be that $F_B^E(\mathcal{H}) \leq 0$.

After the entrant attracted the buyer's side, the seller's side joins the entrant when

$$-F_S^E(\mathcal{H}) + \mathbb{E}_{\theta c} U_S^\mathcal{H}(q^E(\mathcal{H}), c) \geq -\min\{F_S^I(\mathcal{E}), 0\},$$

where $F_S^I(\mathcal{E}) = \mathbb{E}_{\theta c} U_S^\mathcal{E}(q^*(\mathcal{E}), c) + \min\{F_S^E(\mathcal{H}), 0\}$. Increasing $F_S^E(\mathcal{H})$ increases the entrant's profit without affecting other constraints. Therefore, it is optimal for the incumbent to increase $F_S^E(\mathcal{H})$ as high as possible, i.e., $-F_S^E(\mathcal{H}) + \mathbb{E}_{\theta c} U_S^\mathcal{H}(q^E(\mathcal{H}), c) = 0$.

Therefore, the entrant's objective is to maximize

$$\Pi^E(q^E|\mathcal{E}, \mathcal{H}) = \mathbb{E}_{\theta c}[V^\mathcal{H}(q^E, \theta) - C^\mathcal{H}(q^E, c) - U_B^\mathcal{H}(q^E, \theta) - U_S^\mathcal{H}(q^E, c)] + F_B^E(\mathcal{H}) + F_S^E(\mathcal{H})$$

s.t.,

$$\mathbb{E}_{\theta c}[V^\mathcal{E}(q^*(\mathcal{E}), \theta) - C^\mathcal{E}(q^*(\mathcal{E}), c)] + \min\{F_S^E(\mathcal{H}), 0\} + \min\{F_B^E(\mathcal{H}), 0\} \leq 0,$$

$$F_B^E(\mathcal{H}) \leq 0,$$

$$-F_S^E(\mathcal{H}) + \mathbb{E}_{\theta c} U_S^\mathcal{H}(q^E, c) = 0.$$

It is straightforward to show that the first constraint also binds. Therefore, we obtain $F_S^E(\mathcal{H}) = \mathbb{E}_{\theta c} U_S^\mathcal{H}(q^E(\mathcal{H}), c)$, and

$$\mathbb{E}_{\theta c}[V^\mathcal{E}(q^*(\mathcal{E}), \theta) - C^\mathcal{E}(q^*(\mathcal{E}), c)] + F_B^E(\mathcal{H}) = 0 \implies F_B^E(\mathcal{H}) = -\mathbb{E}_{\theta c}[V^\mathcal{E}(q^*(\mathcal{E}), \theta) - C^\mathcal{E}(q^*(\mathcal{E}), c)].$$

After substituting those into the profit function,

$$\Pi^E(q^E|\mathcal{E}, \mathcal{H}) = \mathbb{E}_{\theta c}[V^{\mathcal{H}}(q^E, \theta) - C^{\mathcal{H}}(q^E, c) - U_B^{\mathcal{H}}(q^E, \theta) - \mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)]].$$

This profit is maximized for $q^E = \tilde{q}_B(\mathcal{H})$, and yields

$$\Pi^E(\tilde{q}_B(\mathcal{H})|\mathcal{E}, \mathcal{H}) = \mathbb{E}_{\theta c}[V^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta) - C^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), c) - U_B^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta) - \mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)]] > 0.$$

The profit is positive due to (17).

This completes the proof of Lemma 2. ■

Proof of Proposition 3 (page 24)

Consider first a condition for an equilibrium (not necessarily a unique one) in which the entrant chooses the radical technology and the incumbent chooses the incremental technology. Given that the incumbent chooses the incremental technology, Table 1 reveals that the entrant will always choose the radical technology. Moreover, given that the entrant chooses the radical technology, the incumbent chooses the incremental technology if: $(1-\rho)\Pi^I(\mathcal{E}, \mathcal{L}) > \rho\Pi^I(\mathcal{H}, \mathcal{H})$, or $\rho < \bar{\rho}$, where:

$$\bar{\rho} \equiv \frac{\mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)]}{\mathbb{E}_{\theta c}[V^{\mathcal{H}}(q^*(\mathcal{H}), \theta) - C^{\mathcal{H}}(q^*(\mathcal{H}), c)] - (\mathbb{E}_{\theta c}[V^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta) - C^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), c) - U_B^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta)] - \mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)])}.$$

Since $\mathbb{E}_{\theta c}[V^{\mathcal{H}}(q^*(\mathcal{H}), \theta) - C^{\mathcal{H}}(q^*(\mathcal{H}), c)] > \mathbb{E}_{\theta c}[V^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta) - C^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), c) - U_B^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta)] > \mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)]$, $0 \leq \bar{\rho} \leq 1$. Moreover, notice that if $(1 - k(\theta))/K(\theta) \rightarrow 0$ and $G(c)/g(c) \rightarrow 0$, then $\mathbb{E}_{\theta c}[V^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta) - C^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), c) - U_B^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta)] \rightarrow \mathbb{E}_{\theta c}[V^{\mathcal{H}}(q^*(\mathcal{H}), \theta) - C^{\mathcal{H}}(q^*(\mathcal{H}), c)]$, implying that $\bar{\rho} \rightarrow 1$.

Next, consider a condition for an equilibrium (not necessarily a unique one) in which the entrant chooses the incremental technology and the incumbent chooses the radical technology. Given that the incumbent chooses the radical technology, Table 1 reveals that the entrant will always choose the incremental technology. Moreover, given that the entrant chooses the incremental technology, the incumbent chooses the radical technology if: $\Pi^I(\mathcal{E}, \mathcal{E}) < \rho \Pi^I(\mathcal{H}, \mathcal{E})$, or: $\rho > \underline{\rho}$, where:

$$\underline{\rho} \equiv \frac{\mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)] - \mathbb{E}_{\theta c}[V^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta) - C^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), c) - U_B^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta)]}{\mathbb{E}_{\theta c}[V^{\mathcal{H}}(q^*(\mathcal{H}), \theta) - C^{\mathcal{H}}(q^*(\mathcal{H}), c)] - \mathbb{E}_{\theta c}[V^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta) - C^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), c) - U_B^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta)]}.$$

Since both the numerator and the denominator are positives and since $\mathbb{E}_{\theta c}[V^{\mathcal{H}}(q^*(\mathcal{H}), \theta) - C^{\mathcal{H}}(q^*(\mathcal{H}), c)] > \mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)]$, $0 \leq \underline{\rho} \leq 1$. Moreover, notice that if $(1 -$

$k(\theta)/K(\theta) \rightarrow 0$ and $G(c)/g(c) \rightarrow 0$, then $\mathbb{E}_{\theta c}[V^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta) - C^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), c) - U_B^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta)] \rightarrow \mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)]$, implying that $\underline{\rho} \rightarrow 0$.

Next we turn to compare between $\bar{\rho}$ and $\underline{\rho}$. To facilitate notations, let:

$$\begin{aligned} X &\equiv \mathbb{E}_{\theta c}[V^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta) - C^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), c) - U_B^{\mathcal{E}}(\tilde{q}_B(\mathcal{E}), \theta)], \\ Y &\equiv \mathbb{E}_{\theta c}[V^{\mathcal{E}}(q^*(\mathcal{E}), \theta) - C^{\mathcal{E}}(q^*(\mathcal{E}), c)], \\ Z &\equiv \mathbb{E}_{\theta c}[V^{\mathcal{H}}(q^*(\mathcal{H}), \theta) - C^{\mathcal{H}}(q^*(\mathcal{H}), c)]. \end{aligned}$$

Notice that $Z > Y > X$. Therefore:

$$\begin{aligned} \bar{\rho} &\equiv \frac{Y}{Z - (\mathbb{E}_{\theta c}[V^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta) - C^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), c) - U_B^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta)] - Y)} \\ &> \frac{Y}{Z} = \frac{Y(Z - X)}{Z(Z - X)} = \frac{YZ - YX}{Z^2 - ZX} \\ &> \frac{YZ - ZX}{Z^2 - ZX} = \frac{Y - X}{Z - X} = \underline{\rho}, \end{aligned}$$

where the first inequality follows because $\mathbb{E}_{\theta c}[V^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta) - C^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), c) - U_B^{\mathcal{H}}(\tilde{q}_B(\mathcal{H}), \theta)] > Y$ and the second inequality follows because $Z > Y > X$. Since $\bar{\rho} > \underline{\rho}$, we have that for $\rho \in [0, \underline{\rho}]$, there is a unique Nash equilibrium in which the incumbent chooses the incremental technology while the entrant chooses the radical technology, for $\rho \in [\bar{\rho}, 1]$ there is a unique Nash equilibrium in which the incumbent chooses the radical technology while the entrant chooses the incremental technology, while for $\rho \in [\underline{\rho}, \bar{\rho}]$ there are two Nash equilibria in which the two platforms choose different technologies.

Proof of Corollary 3 (page 29)

Proof. Suppose first that $0 < \Delta < \mathbb{E}_{\theta c}[U_B(\tilde{q}_B, \theta)]$. Under single-homing, the incumbent earns:

$$\begin{aligned} \Delta &= \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] - \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] \\ &< \mathbb{E}_{\theta c}[U_B(\tilde{q}_B, \theta)] \\ &\leq \mathbb{E}_{\theta c}[U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c)] \\ &= \mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)], \end{aligned}$$

where the first inequality follows because by assumption $\Delta < \mathbb{E}_{\theta c}[U_B(\tilde{q}_B, \theta)]$ and the second inequality follows because by definition q^* maximizes $\mathbb{E}_{\theta c}[V(q, \theta) - C(q, c)]$ and the last term

is the incumbent's profit from multi-homing. Next suppose that $-\mathbb{E}_{\theta_c}[U_S(\tilde{q}_S, c)] < \Delta < 0$. Under single-homing, the incumbent earns:

$$\begin{aligned}
-\Delta &= \mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] \\
&< \mathbb{E}_{\theta_c}[U_S(\tilde{q}_S, c)] \\
&\leq \mathbb{E}_{\theta_c}[U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta_c}[V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta_c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c)] \\
&= \mathbb{E}_{\theta_c}[V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta_c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)],
\end{aligned}$$

where again the first inequality follows because by assumption $-\Delta < \mathbb{E}_{\theta_c}[U_S(\tilde{q}_S, c)]$ and the second inequality follows because by definition q^* maximizes $\mathbb{E}_{\theta_c}[V(q, \theta) - C(q, c)]$ and the last term is the incumbent's profit from multi-homing. ■

Proof of Corollary 4 (page 29)

Proof. Suppose first that $0 < \Delta < \mathbb{E}_{\theta_c}[U_B(\tilde{q}_B, \theta)]$. Under multihoming the incumbent sets: $q^I = q^*$, $F_B^I = -\mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta_c}U_B(q^*, \theta)$ and $F_S^I = \mathbb{E}_{\theta_c}U_S(q^*, c)$. If the entrant does not impose exclusivity then the entrant earns zero profit. Suppose however that the entrant imposed exclusivity on the seller. Then, the entrant can attract the seller by charging:

$$-F_S^E \gtrsim -F_S^I + \mathbb{E}_{\theta_c}U_S(q^*, c) = 0 \implies F_S^E = 0.$$

Given that the seller now moves exclusively to the entrant, the entrant can charge the buyer:

$$\mathbb{E}_{\theta_c}U_B(q^E, \theta) - F_B^E \gtrsim -\min\{-F_B^I, 0\} \implies F_B^E = \mathbb{E}_{\theta_c}U_B(q^E, \theta) + \min\{F_B^I, 0\}.$$

The entrant earns:

$$\Pi^E(\text{attracting } S|q^E) = \mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] + \min\{F_B^I, 0\}.$$

If $F_B^I = -\mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta_c}U_B(q^*, \theta) > 0$, then the entrant earns $\mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] > 0$. If $F_B^I = -\mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta_c}U_B(q^*, \theta) < 0$, then the entrant earns:

$$\begin{aligned}
\Pi^E(\text{attracting } S|q^E) &= \mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] + \min\{F_B^I, 0\} \\
&= \mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + \mathbb{E}_{\theta_c}U_B(q^*, \theta) \\
&= \mathbb{E}_{\theta_c}[U_B(q^*, \theta)] - \Delta \\
&> \mathbb{E}_{\theta_c}[U_B(\tilde{q}_B, \theta)] - \Delta \\
&> 0,
\end{aligned}$$

where the first inequality follows because $\mathbb{E}_{\theta c}[U_B(q^*, \theta)] > \mathbb{E}_{\theta c}[U_B(\tilde{q}_B, \theta)]$ and the second inequality follows because by assumption $\Delta < \mathbb{E}_{\theta c}[U_B(\tilde{q}_B, \theta)]$.

Next suppose that $-\mathbb{E}_{\theta c}[U_S(\tilde{q}_S, c)] < \Delta < 0$. Under multihoming the incumbent sets: $q^I = q^*$, $F_B^I = -\mathbb{E}_{\theta c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta c}U_B(q^*, \theta)$ and $F_S^I = \mathbb{E}_{\theta c}U_S(q^*, c)$. If the entrant does not impose exclusivity then the entrant earns zero profit. Suppose however that the entrant imposed exclusivity on the seller. Then, the entrant can attract the seller by charging:

$$-F_S^E \gtrsim -F_S^I + \mathbb{E}_{\theta c}U_S(q^*, c) = 0 \implies F_S^E = 0.$$

Given that the seller now moves exclusively to the entrant, the entrant can charge the buyer:

$$\mathbb{E}_{\theta c}U_B(q^E, \theta) - F_B^E \gtrsim -\min\{-F_B^I, 0\} \implies F_B^E = \mathbb{E}_{\theta c}U_B(q^E, \theta) + \min\{F_B^I, 0\}.$$

The entrant earns:

$$\Pi^E(\text{attracting } S|q^E) = \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] + \min\{F_B^I, 0\}.$$

If $F_B^I = -\mathbb{E}_{\theta c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta c}U_B(q^*, \theta) > 0$, then the entrant earns $\mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] > 0$. If $F_B^I = -\mathbb{E}_{\theta c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta c}U_B(q^*, \theta) < 0$, then the entrant earns:

$$\begin{aligned} \Pi^E(\text{attracting } S|q^E) &= \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] + \min\{F_B^I, 0\} \\ &= \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \mathbb{E}_{\theta c}U_B(q^*, \theta) \\ &= \mathbb{E}_{\theta c}[U_B(q^*, \theta)] \\ &> 0. \end{aligned}$$

This completes the proof of Corollary 4. ■

B Competition under Simultaneous Move Game

In Section 3 we have analyzed a game of competition between the incumbent and the entrant platform, where the incumbent announced its contract slightly earlier than the entrant. In this section, we consider a version of the competition game, where the incumbent and the entrant announce their contracts simultaneously. In such a game we look for pure strategy Nash equilibria. We show that for Δ such that $-\mathbb{E}_{\theta c}U_S(q^*, c) < \Delta < \mathbb{E}_{\theta c}U_B(q^*, \theta)$, there does not exist a pure strategy Nash equilibrium. And otherwise there always exists a unique pure strategy Nash equilibrium.

Just as in the monopoly case and in the sequential move game, the entrant needs to subsidize one side of the market to attract the agents. The entrant either subsidizes the buyer or the seller. Suppose first, that the entrant subsidizes the buyer. By similar reasoning as in Section 3, we find that the entrant's best response to the incumbent's contract involves

$$\begin{aligned} -F_B^E &\gtrsim \mathbb{E}_{\theta_c} U_B(q^I, \theta) - F_B^I \\ -F_S^E + \mathbb{E}_{\theta_c} U_S(q^E, c) &\gtrsim 0. \end{aligned}$$

Then the entrant's profit function becomes $\mathbb{E}_{\theta_c}[V(q^E, \theta) - C(q^E, c) - U_B(q^E, \theta)] + F_B^I - \mathbb{E}_{\theta_c} U_B(q^I, \theta) + \min\{F_S^I, 0\}$, which is maximized by $q^E = \tilde{q}_B$.

At the same time, the incumbent's best response to entrant's strategy of attracting the buyer involves

$$\begin{aligned} -F_B^I + \mathbb{E}_{\theta_c} U_B(q^I, \theta) &\gtrsim -F_B^E \\ -F_S^I + \mathbb{E}_{\theta_c} U_S(q^I, c) &\gtrsim 0. \end{aligned}$$

Then the incumbent's profit function becomes $\mathbb{E}_{\theta_c}[V(q^I, \theta) - C(q^I, c)] + F_B^E$, which is maximized by $q^I = q^*$. Moreover, $F_S^I = \mathbb{E}_{\theta_c} U_S(q^*)$. The incumbent sets F_B^I low enough to deter the entrant from the market (but not lower, because it would decrease the incumbent's profit), i.e., to set the entrant's profit to 0. The incumbent achieves this by setting

$$F_B^I = \mathbb{E}_{\theta_c} U_B(q^*, \theta) - \mathbb{E}_{\theta_c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)].$$

Then the incumbent achieves the profit of $\mathbb{E}_{\theta_c}[V(q^*, \theta) - C(q^*, c)] - [V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] > 0$.

Now suppose that the entrant subsidizes the seller. Then its best response to the incumbent's strategy involves

$$\begin{aligned} -F_S^E &\gtrsim \mathbb{E}_{\theta_c} U_S(q^I, c) - F_S^I \\ -F_B^E + \mathbb{E}_{\theta_c} U_B(q^E, \theta) &\gtrsim -\min\{F_B^I, 0\}. \end{aligned}$$

And the entrant's profit $\mathbb{E}_{\theta_c}[V(q^E, \theta) - C(q^E, c) - U_S(q^E, c)] + F_S^I - \mathbb{E}_{\theta_c} U_S(q^I, c) + \min\{F_B^I, 0\}$ is maximized by $q^E = \tilde{q}_S$.

The incumbent's best response when the entrant subsidizes the seller involves

$$\begin{aligned} -F_S^I + \mathbb{E}_{\theta_c} U_S(q^I, c) &\gtrsim -F_S^E \\ -F_B^I + \mathbb{E}_{\theta_c} U_B(q^I, \theta) &\gtrsim 0. \end{aligned}$$

The incumbent's profit of $\mathbb{E}_{\theta c}[V(q^I, \theta) - C(q^I, c)] + F_S^E$ is maximized by $q^I = q^*$. Moreover, $F_B^I = \mathbb{E}_{\theta c}U_B(q^*, \theta)$ and the incumbent sets $F_S^I = \mathbb{E}_{\theta c}U_S(q^*, c) - \mathbb{E}_{\theta c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)]$ to induce zero profit for the entrant.

However, in the simultaneous move game, the incumbent does not know a priori whether the entrant will offer subsidizing for the buyer or the seller.

Suppose that the incumbent believes that the entrant subsidizes the buyer, and sets $q^I = q^*$, $F_S^I = \mathbb{E}_{\theta c}U_S(q^*, c)$ and $F_B^I = \mathbb{E}_{\theta c}U_B(q^*, \theta) - \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)]$. If the entrant responds by subsidizing the buyer, it gets zero profit. If, however, the entrant responds by subsidizing the seller, its profit is

$$\mathbb{E}_{\theta c}[[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] + \min\{F_B^I, 0\}.$$

If this profit is larger than zero, the entrant prefers to respond with subsidizing the seller. This happens when

$$\begin{aligned} \mathbb{E}_{\theta c}[[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] > \mathbb{E}_{\theta c}U_B(q^*, \theta) - \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] &\iff \\ &\iff \Delta < \mathbb{E}_{\theta c}U_B(q^*, \theta). \end{aligned}$$

Therefore, if $\Delta < \mathbb{E}_{\theta c}U_B(q^*, \theta)$ then the entrant has incentive to deviate away from subsidizing the buyer. Conversely, if $\Delta \geq \mathbb{E}_{\theta c}U_B(q^*, \theta)$ there exists a pure strategy equilibrium where the entrant subsidizes the buyer, and the incumbent responds optimally.

Suppose now that the incumbent believes that the entrant subsidizes the seller, and sets its strategy optimally under this belief. By similar reasoning we can show that if $\Delta > -\mathbb{E}_{\theta c}U_S(q^*, c)$, then the entrant has incentive to deviate away from subsidizing the seller. And if $\Delta \leq -\mathbb{E}_{\theta c}U_S(q^*, c)$, then there exists a pure strategy equilibrium where the entrant subsidizes the seller, and the incumbent responds optimally.

Notice that for Δ such that $-\mathbb{E}_{\theta c}U_S(q^*, c) < \Delta < \mathbb{E}_{\theta c}U_B(q^*, \theta)$ there does not exist a pure strategy equilibrium. If the incumbent believes that the entrant subsidizes the buyers, the entrant's best response is to subsidize the sellers and vice versa. That is, there does not exist a pure strategy for the entrant which fulfills incumbent's expectations. Therefore, a pure strategy Nash equilibrium does not exist.

The discussion above directly leads to Proposition 5.

Proposition 5 *Suppose that the incumbent and the entrant compete in a simultaneous move game. Then*

1. For $\Delta \geq \mathbb{E}_{\theta c} U_B(q^*, \theta)$ there exists a unique pure strategy Nash equilibrium, where the entrant subsidizes the buyer.
2. For $\Delta \leq -\mathbb{E}_{\theta c} U_S(q^*, c)$ there exists a unique pure strategy Nash equilibrium, where the entrant subsidizes the seller.
3. For $-\mathbb{E}_{\theta c} U_S(q^*, c) < \Delta < \mathbb{E}_{\theta c} U_B(q^*, \theta)$ there does not exist a pure strategy Nash equilibrium.

C Competition under sequential move game where the entrant plays first

In Section 3 we considered the case where the incumbent sets the contract slightly before the entrant. In this section, we consider a version of the competition game, in which the entrant moves before the incumbent. We show that there are multiple equilibria. In all of them the incumbent dominates the market and sets $q^I = q^*$, regardless of Δ . Therefore, unlike the opposite case where the incumbent moves first, here the incumbent never distorts the quantity. Moreover, we provide a minimal boundary on the incumbent's profit, and show that the incumbent can earn at least as much as it earns in the competition game under simultaneous move game or the sequential move game when the incumbent moves first, for the case where Δ is sufficiently high.

To this end, suppose that the entrant offers a contract $\{F_B^E, F_S^E, t_B^E(\theta, c), t_S^E(\theta, c), q^E(\theta, c)\}$, and consider first the incumbent's best response to the entrant's contract. As the incumbent only needs to ensure that there is an equilibrium in which both sides join the incumbent, the incumbent will charge:

$$\begin{aligned} -F_B^I + \mathbb{E}_{\theta c} U_B(q^I, \theta) &\gtrsim -\min\{F_B^E, 0\}, \\ -F_S^I + \mathbb{E}_{\theta c} U_S(q^I, c) &\gtrsim -\min\{F_S^E, 0\}. \end{aligned}$$

Hence the incumbent earns:

$$\Pi^I(q^I) = \mathbb{E}_{\theta c} [V(q^I, \theta) - C(q^I, c)] + \min\{F_S^E, 0\} + \min\{F_B^E, 0\}.$$

Maximizing the incumbent's profit with respect to q^I yields that the incumbent sets $q^I = q^*$. Consequently, regardless of the entrant's first-stage strategies, the incumbent sets the welfare-maximizing quantity.

Next we turn to showing that there is no equilibrium in which the entrant dominates the market. To dominate the market, the entrant has to ensure that the incumbent earns non-positive payoff from the above strategies. Moreover, as the entrant suffers from unfavorable beliefs, the entrant has to set negative access fees for at least one side. Suppose first that the entrant sets $F_B^E < 0$. To ensure that the incumbent earns negative profit, the entrant sets:

$$F_B^E = -\mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)] - \min\{F_S^E, 0\}.$$

Hence, the entrant earns:

$$\begin{aligned} \Pi^E(\text{attracting } B|q^E) &= \mathbb{E}_{\theta c}[V(q^E, \theta) - C(q^E, c) - U_B(q^E, \theta) - U_S(q^E, c)] \\ &\quad + F_S^E - \min\{F_S^E, 0\} - \mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)]. \end{aligned}$$

Notice that for $F_S^E < 0$, the entrant's profit is independent of F_S^E , while for $F_S^E > 0$, the entrant's profit is incre

asing in F_S^E . Therefore, the entrant sets the highest F_S^E possible: $F_S^E = \mathbb{E}_{\theta c}U_S(q^E, c)$, implying that the entrant sets $F_B^E = -\mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)]$ and earns:

$$\Pi^E(\text{attracting } B|q^E) = \mathbb{E}_{\theta c}[V(q^E, \theta) - C(q^E, c) - U_B(q^E, \theta)] - \mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)].$$

The entrant's profit is maximized at $q^E = \tilde{q}_B$, and the entrant earns:

$$\Pi^E(\text{attracting } B|\tilde{q}_B) = \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] - \mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)] < 0.$$

Following the same argument, if the entrant sets $F_S^E < 0$, the entrant's maximal profit is:

$$\Pi^E(\text{attracting } S|\tilde{q}_S) = \mathbb{E}_{\theta c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)] - \mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)] < 0.$$

Therefore, the entrant cannot earn positive profit, implying that there are multiple equilibria in which the incumbent dominates the market. Next we provide a minimum boundary on the incumbent's equilibrium profit. We focus on the more realistic case where the entrant does not set prices that inflict negative profit for the entrant, should both sides choose to join the entrant given these prices. Without this restriction, the entrant could dissipate the entire incumbent's profit. To this end, notice that if the entrant sets $F_B^E < 0$, then the above discussion indicates that the entrant sets $F_S^E = \mathbb{E}_{\theta c}U_S(\tilde{q}_B, c)$ and earns:

$$\Pi^E(\text{attracting } B|\tilde{q}_B) = \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)] + F_B^E.$$

Therefore the lowest F_B^E that the entrant can set is $F_B^E = -\mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)]$ and the incumbent earns:

$$\Pi^I = \mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)].$$

Likewise, if the entrant sets $F_S^E < 0$, the incumbent earns:

$$\Pi^I = \mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)] - \mathbb{E}_{\theta c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)].$$

Therefore, the incumbent's minimum equilibrium profit is:

$$\begin{aligned} \Pi^I = & \mathbb{E}_{\theta c}[V(q^*, \theta) - C(q^*, c)] \\ & - \max\{\mathbb{E}_{\theta c}[V(\tilde{q}_B, \theta) - C(\tilde{q}_B, c) - U_B(\tilde{q}_B, \theta)], \mathbb{E}_{\theta c}[V(\tilde{q}_S, \theta) - C(\tilde{q}_S, c) - U_S(\tilde{q}_S, c)]\}. \end{aligned}$$

We summarize these results in the following proposition:

Proposition 6 *Suppose that the entrant moves slightly before the incumbent. Then, there are multiple equilibria. In all equilibria, the incumbent dominates the market and sets the welfare-maximizing quantity, q^* . Moreover, the incumbent earns at least as much as in the simultaneous move game or the opposite sequential move game for the case where Δ is high.*

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